Save money and be smart

# NIW DIY KIT

The Ultimate Guide

FAST PREPARATION FOR YOUR IMMIGRATION APPLICATION WITHOUT ATTORNEY

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# Preface

Green card application is critical to work or stay in United States. You must be considering about applying for it if you are reading this.

Obviously, asking an attorney to apply for you is not a good choice, since only you know best about yourself and lawyers don’t. Spending $3,000 - 5000 on a lawyer and eventually you are the primary person who is driving on your case. Unlike 20-30 years ago, we can definitely DIY the NIW application based on a high quality template with only a fraction of the money asked by a lawyer.

With our NIW DIY Kit - the ultimate guide, you can quickly finish the preparation within several weeks of time. Our goal is to save your time, so there is no excess content to waste your time on.

The I-140 application template would consist the primary part of the this book. We enclosed 10 sample reference letters from different subject backgrounds and 3 high standard petition letters from different perspective(engineering, science, IT). You would find preparing immigration application could be so easy at such a low price.

What are you waiting for? Let’s get started!

03/29/2019

# Table of Content

# I 140 Application checklist

First, we will list the materials needed for the application so that you can have an overview of the preparation process.

1. 3 copies of a completed and sign **ETA 750B form**. 2 copies must be original, and the third may be a copy. https://www.foreignlaborcert.doleta.gov/pdf/eta750b1.pdf
2. A completed **I-140 form** or I-140 E-filing confirmation receipt (if you e-filed the I-140) https://www.uscis.gov/sites/default/files/files/form/i-140.pdf
3. Provide a complete and legible copy of your **petition letter**.
4. **Recommendation letters**:
   Your recommenders' CVs should be included behind their signed letters. If you cannot get your recommenders' CVs, printing off a page of his or her online biography is sufficient.
5. A copy of the diploma for your highest degree, accompanied by academic records/transcripts. If your highest degree is from a foreign university, the diploma must also be accompanied by a degree equivalency evaluation.
6. A copy of your complete **CV**.
7. Evidence that you will continue to work in the same field.
8. A copy of each of your publications. Highlight your name in the author list.
9. Copies of your conference presentations with your name highlighted. If you are providing conference schedules, only include the first page and any subsequent pages that have your name on them. You should highlight your name on these pages.
10. Information about the journals in which your work has been published, including impact factors and journal rankings.
11. Your citation record: Only official citation records can be submitted. For proof of international citations, be sure to include both evidence of the citing institution (usually the first page of the article) and evidence that the article cited your work (this can be printed from Google Scholar). Highlight your name and your total number of citations. Also, highlight the relevant field in the citation averages table, if submitted.
12. Evidence of Peer review
13. Additional evidence for any other claims or accomplishments discussed in the petition letter such as funding, memberships, or awards. All claims made in the petition letter should be substantiated by objective evidence. All evidence should be separated and clearly labeled so that the USCIS officer can easily review your case.
14. A copy of your passport (all pages with stamps, do not include blank pages)
15. A copy of evidence for you current non-immigrant visa status (H1-B, F-1, J-1, etc.)
16. I-94 records.
17. Foreign name and address page: If your native alphabet does not use Roman characters, include a page at the front of your package with your name and foreign address written in your native alphabet. If you were born in India, you do not need to provide your name or foreign address written in your native alphabet, as English is an official language in India.

Don’t forget to pay for the application. The fee would be $700. You can use money order/check or use G-1450 form to authorize credit transaction.

# Reference Letter Preparation

Reference letter is normally prepared as the first step. This is a critical step as it will later be served as the supporting in the petition letter (Part 4).

### *a. Special Considerations to Write Reference Letter As Supporting Evidence in NIW Petition*

#### (1). The NIW Application and Reference Letter

There is some confusion about reference letters in NIW cases. When the Immigration Act of 1990 went into effect, the NIWs were largely unused. Most people who applied for green cards without job offers chose to use the "alien of extraordinary ability" category which had more understandable regulations.

In the early years, some minimally qualified applicants were approved in the extraordinary ability category. As the number of applications rose, the INS (now named as USCIS) tightened that category up and applicants began resorting to the NIW category.

The immigration second preference (EB2) includes two application types:

- the alien of exceptional ability and;
- the advanced degree professional.

The regulations make the exceptional ability standard appear higher than the advanced degree standard. At first, only exceptional ability applicants could use the National Interest Waiver paragraph in the regulations. Later, the INS decided that advanced degree professionals could use it as well. This was an important step because it set down the standard for proving abilities and achievements which had helped the INS process NIW applications.

The numbers continued to rise and the INS took different actions. First, the INS said that if a person were of the requisite level of ability, he or she should be able to get reference letters. This sounded reasonable. After all, if a person were applying for a job, the employer would likely want references. The result was that everyone got reference letters.

The second INS move was to say that the reference letters had to be of a specific type. They had to be from independent sources and should not be from referees who came from the same country as the applicant. There were a lot of problems with these statements. First, it favored applicants who were well connected to professors and researchers. This is not exactly a sign of exceptional ability. Second, it cut out referees from the person's home country who could best comment on the applicant's work. The INS backed away from this stance, although a few examiners still believe that this it reasonable.

The third, and most important, step was the New York State Department of Transportation (NYSDOT) decision. The NYSDOT wished to get a green card for a civil engineer who was involved in designing and retrofitting bridges. The NIW was a popular alternative to Labor Certification green cards because it was faster. Many employers initiated both processes and then if an NIW were approved, they dropped the Labor Certification based application.

The problem with this case was that the NYSDOT appealed the denial of the NIW. The INS appeals branch used this case to set up a new standard for NIWs. The INS settled into more reasonable interpretations of the NYSDOT tests. Now, the USCIS has three tests for an NIW. In this situation, reference letters can be used as supporting evidence.

**(2). The Reference Letters Should Be Used As Supporting Evidence**

Many immigration experts believe that reference letters are necessary. If an application is simply a listing of evidence where reference letters are the main sources of discussion of the applicant's work, then the reference letters must have high quality. If, however, the application contains background information on the applicant's work, the actual and potential benefits, the national importance of work, etc., then the USCIS examiners may see that the tests can be met without many reference letters.

For example, if an applicant's evidence are 10 publications and funded research. If the petition letter is a simple listing of evidence, then this applicant will look like so many others. There is nothing to draw in the USCIS examiner's attention and distinguish the applicant from the hundreds of other applicants. The reference letters can be used to include the following information to show its importance:

- the journals in which the publications appeared;
- were they international, peer-reviewed journals?
- how many publications per year did the applicant produce?
- was the applicant first author? If not, was it a field where another position is most important?
- who funded the research?
- was it a U.S. government agency?

The key is to divide each type of evidence and demonstrate how it satisfies the substance of the NIW standards. This is what reference letters are meant to do. The reference letters should be used properly, as a piece of supporting evidence.

**(3). The Form of Reference Letters and Things That the Referees Should Not Discuss**

What form should the reference letters take? The most important instruction is that there is no proper format for reference letters. In fact, if you get more than one reference letter, they should be of varying formats.

The worst thing is to obtain several reference letters which are all look same and may have the same repeated grammatical errors. The USCIS examiners will believe that these letters were actually prepared by the applicant, rather than by the actual referees. Rather, it is suggested to begin with a draft reference letter, and then discuss it with your referees by giving them general instructions. Three strong reference letters are better than 10 average letters. 每个推荐信的字体与格式不要一致

Are there things that the referees should not discuss? There are several areas which should not be included into your reference letters. Primarily, an area to avoid involves statements that there is a shortage of U.S. workers in your field. This will result in the USCIS examiner saying that you should definitely go through the Labor Certification process, not NIW application.

Also, if you were teaching assistant or research assistant in a graduate school, the reference letter should avoid concentrating only on your work as a teaching or research assistant while in graduate school. USCIS examiners will likely say that such information does not distinguish you from other graduate students.

**(4). Other Considerations About Reference Letter**

There are many issues about reference letters. The reference letters are not required by USCIS. But they can be very useful and most USCIS examiners for EB1 and NIW application expect them.

- Some applicants try to avoid reference letters for confidentiality purposes. These applicants may use a more thorough compilation of background materials, including statistics about the area of research, information about professional organizations, awards, journals, etc.

- Some USCIS Service Centers are applying a very strict rule to NIW. They add specific types of reference letters as a fundamental requirement for NIW cases, and consider a list potential sources for those letters. The request of reference letters heavily favors applicants with connections at government agencies or in professional societies, which is seen as unfair for other applicants.

- Some professional societies do not provide evaluations of their members, and government agencies usually will not simply prepare a evaluation letter if asked.

- There is a problem arising due to the use of reference letters. Some applicants write the letters themselves and having the referees sign them. This has led to some reference letters look the same. They contain the same comments and use the same statements about exceptional ability and national interest.

While the USCIS examiners are not highly trained in the applicants' fields, they can easily recognize that such letters are rarely the product of the referees. This has led some examiners to increase the standards of the letters - asking for letters from government agencies and independent experts. It is important that reference letters be used with care, so that the examiner can see differences.

***b. Asking for recommendation letter:***

You can ask your advisors, collaborators, people who cited your publications or experts in your field of expertise. 5-6 letters should be enough to support all claims presented in the petition.

An example of an e-mail is like following:

Dear Dr.XXX,

How are you?

This is XXX from XXX University. (Briefly describe your background).

The purpose of writing this email to you is to ask for your recommendation letter for my permanent residency application.

My work at XXX is XXX. (Briefly describe what you do now) My next step is to apply for green card since my working visa is only temporary. As my work at XXX is the application of *** to ###, I plan to apply for my permanent residency through national interest waiver (NIW). National interest waiver is a very stringent criterion. I need to convince the immigration officers why my work is directly related to the benefit of the nation. In addition to my own strong petition letter, I need to get XX recommendation letters from people in the related field to support my application. I thought you will be a strong recommender for me since you are an expert in *** and ###.

If you agree to write this letter for me, I will email you my CV, sample recommendation letter and my research direction for your reference in one or two weeks.

Meanwhile, since permanent residency is so important to me. I have to prepare XX recommendation letters. I will appreciate if you can help me find some people you may know who are willing to write such letters for me. I will provide documents for them too.

Thank you very much!

### *c. Sample Reference Letter*

Sample 1

To Whom It May Concern: ( 研究相近的独立推荐信 )

I am most pleased to write this letter to evaluate Dr. __'s achievements in the field ___. I can say with confidence that Dr. __'s pioneering work has had considerable impact on the fields of cell biophysics and electrophysiology, and her research efforts have received international recognition in the field.

I am a Professor of Medicine and Molecular Biology in the Department of Medicine and Clinical Sciences at __ University. I have been actively engaged in cardiovascular research for 15 years and have published over ___ papers in top level journals. Our group was the first to demonstrate that brain natriuretic peptide (BNP) is produced predominantly in the cardiac ventricle. My research interest has focused on the molecular regulation of cardiac hormones and their relationship to heart disease and hypertension, this is very close to Dr. __'s field. Thus, I believe that I am well placed to assess the qualifications of Dr. ___ in this field.

I have known Dr. __ since ___ when she began publishing her work in the laboratory of Dr. __, an internationally renowned professor at the __ University of Medical Science in __. I am also familiar with Dr. ___ through reading her publications and hearing his presentations at a number of international meetings and seminar in ___. Dr. __ is extremely productive and very insightful.

In a relatively short time at ___ University, she has had amazing success in developing 3 systems and the methods for microelectrode intracellular recording, patch-clamp recording and intracellular calcium measurement separately. She also invented a unique method for isolation and culture of pancreatic b-cells. These experimental methods are very important for diabetes and heart diseases research. Very few people possess so many unique skills in the world. With her skills, talent and extremely hard working, she has made a numerous original and significant contributions and important papers. She discovered that hormone (glucagon) increases pyridine nucleotides and its mechanism in mouse pancreatic b-cells (___), and that hormone (glucagon) suppresses ATP-sensitive potassium channels and its mechanism in mouse pancreatic b-cells (___). She has also made great contributions in the understanding the role of ATP-sensitive potassium channels in determining the duration of spike-bursts in mouse pancreatic b-cells (Bichimica et Biophysica Acta xxxx). Her first discovery with her colleagues in discovering the effects of lowering external sodium on the mechanism of periodicity of spike-bursts in mouse pancreatic b-cells (Jpn. J. Physiol. ___) awarded "Excellent Thesis Prize" (19__) of ___ of Education, Science and Culture.

After she came to the Laboratory of ___, she collaborated with Dr. __ and Dr. __ work on

trasfected PC-12 cells. She has identified the ATP-sensitive potassium channel functional expression in transfected PC12 cell, submitted to J. Pharmacol. Exp. Therap and made great contributions in discovering the effect of glipizide on dopamine synthesis and metabolite distribution in PC 12 cells, submitted to J. Pharmacol. Exp. Therap.

Since she came to ___ University in ____, Dr. ___ developed a new and efficient method for calcium imaging on sodium/calcium exchanger study and established 4 kinds of stable transfected cell-line and made a model for sodium/calcium exchanger study first in the world. She combines electrophysiology and molecular biology together to understand cell structure and function relationship. She has discovered that the sodium/calcium exchanger activity of the frog/dog is voltage dependent and divalent (Ni2+) inhibition. The current is sensitive to cAMP in a manner similar to that of native exchanger in frog heart's cells. She is preparing this for the presentation on __ Annual Meeting of Biophysics Society in ___ and for a publication in leading journal in the field.

Cardiovascular disease is the No. 1 killer in the United States, and diabetes is a significant public health problem. Dr. ___'s breakthroughs have definitely provided a new insight into developing the new therapeutic approaches to treat cardiovascular diseases and diabetes. Her significant findings presented at several important national and international meetings and published in internationally acclaimed journals has gained both national and international recognition in the field. It is obvious that Dr. ___ has become a distinguished cardiovascular scientist with extraordinary abilities and expertise. Her research is highly influencing ongoing clinical trials aiming to treat millions of cardiovascular disease patients in the United States and over the world.

In summary, Dr. ___ is one of the top level scientists in the field of biophysics. I believe that her published findings and continued contributions will substantially benefit health care in our country.

Sincerely,

_____, Ph.D.

_____

_____

Sample 2

Dear Sir or Madam:

I am very pleased to offer my expert opinion on Dr. ___’s outstanding work and its significant influence in the field of ____. I am currently the Chief of the Laboratory of __ at the __. I am the Head of the __ Biology Interest Group. I am currently a member of the Editorial Board of _____ and ____ of Biochemistry and Biophysics. I have mentored 20 postdoctoral fellows who continue to be quite visible and effective in the academic community.

I have been aware of Dr. __'s contributions for 5 years, since she started publishing with Dr. __, who is extremely prominent in the cell electrophysiological community, working at ___ University of Medical Science. Her first authored paper published in ____ has won the "Most Excellent Thesis Prize" of __ Physiological Associate, the top associate in the field in ___. She was extremely productive with high quality contributions. She has published 10 papers in prestigious international journals such as _____. Her work has also been presented at international scientific meetings such as _____. These extraordinary achievements can be attributed primarily to Dr. __'s solid experimental skills and critical analytical capability.

Dr. ___ is an outstanding electrophysiologist and cell biologist. Through her research, she has made great contributions to our understanding of the physiology of the secretion cells and cardiac muscle, skeletal muscle and even neural cells. It has been known that cell excitation, contraction and secretion are controlled by the calcium level in the cells, and that abnormal calcium level is the primary cause for many human diseases. Using a combination of molecular biological and electrophysiological methods, Dr. ___ first in the world discovered the mechanisms of a pathway stimulating insulin secretion. They are that hormone (glucagon) induce calcium dependent increase of pyridine nucleotides in mouse pancreatic b-cells (Bichimica et biphysica Acta xxx) and that hormone (glucagon) suppresses ATP-sensitive potassium channels activity through a calcium/ calmodulin-dependent pathway in mouse pancreatic b-cells (J. Membrane Biology). These exciting results are fundamental to our understanding of the basic mechanisms underlying cell secretion, muscle contraction and neuron excitation.

The discovery of this system not only has great theoretical importance, but also provides pharmacologists with the molecular targets for the design of effective drugs to cure diabetes and many cardiovascular and brain diseases that afflict millions of Americans. The cAMP and calcium/calmodulin-controlling system that Dr. __ has originally discovered in pancreatic b-cells also exists in skeletal muscle and in the nervous system. It has been known that calcium plays an essential role in controlling neurotransmitter release at the synapse and neuronal cell development. Dr. ___'s discovery not only has improved our understanding of secretion cells exciting, heart and skeletal muscle contraction, but also has helped us understand how the brain cells function and how the malfunction of this system leads to neuronal degenerate diseases.

Dr. __'s research has had great influence in the field. Her several original scientific publications are milestones in our recent efforts towards understanding the intracellular calcium levels. Dr. __ is the pioneers in the world who has been investigated cell secretion at molecular level, and her research is highly recognized internationally. Her publications have been extensively cited by other researchers around the world such as United States, England, Germany, France, Sweden, and Belgium.

Currently Dr. ___ is continuing her work in a world-famous laboratory at ___, and is playing a critical role in this research group on the project "___" funded by NIH. She has first in the world established 4 kinds of stable transfected cell-line (sodium/calcium exchanger model). She has also developed a new and efficient method for calcium imaging on sodium/calcium exchanger study. Using the model, she has discovered that the activity of the frog/dog sodium/calcium exchanger is voltage dependent and divalent (Ni2+) inhibition, and sensitive to cAMP in a manner similar to that of native exchanger in frog heart's cells. This major breakthrough in structure/function relationship research greatly accelerates the understanding of the cellular and molecular mechanism underlying the role of the sodium/calcium exchanger in the development of myocardial damage during hypoxia/ischemia. It also has great therapeutic potential for the treatment of ischemic heart disease because sodium/calcium exchanger plays a crucial role in cellular injury during hypoxia/ischemia and in cell death during reoxygenation/reperfusion. This discovery has been preparing for the presentation on 4xth Annual Meeting of Biophysics Society in Feb. 20xx and for a publication in leading journal in the field. she is selected to build a diabetes research group in this laboratory. She will play a critical role in the project "___" for a pending grant of ___. Dr. __ has made significant achievements in the cardiac cell research as well as in pancreatic b-cells.

Dr. ___'s achievements make her an extraordinary biomedical scientist. Allowing Dr. __ to become a permanent resident and continue her research here in the United States will obviously help us improve the health care in this country. Please feel free to contact me if you need further information.

Sincerely Yours,

_____, Ph.D.

_____

_____

Sample 3

Dear Sir or Madam:

It is my pleasure to write this letter to comment on Dr. ___'s accomplishments and their significant impact on the field. Dr. __ is currently working as a research scientist at the University of __, which is an international leading WDM and ATM optical network research institute. He is a one of the top research scientists in the world for his outstanding contribution in the optical communication area.

I am _____.

I have known Dr. ___ from reading his papers published in the national and international technical journals. His outstanding research has significantly contributed to many frontier area of optical communication. He is a pioneer on optical soliton transmission in single mode fibers in the world, which is a most suitable communication way for super-long distance optical communication with super-high capacity because of the unique dispersion resistance of the soliton. His significant results were published in the peer-reviewed leading international journals, and have been regarded as the remarkable milestones in the development of the super-long distance telecommunication systems because his scientific findings provided an insight understanding of the complex nonlinear evolution dynamics of the nonlinear signal transmission and directly gave the optimized system design criteria and method.

WDM (wavelength division multiplexing) and TDM (time division multiplexing) optical transmitters is one key issue in the development of optical communication technology because they dominate the system performances such as signal quality and signal capacity. Dr. xx had made the most distinguished contribution in this area. For example, he developed a vernier-type active fiber laser to realize multiple wavelength channel operation (Applied Physics Letters, ___) and created the method of single mode operation of Febry-Perot semiconductor laser using fiber grating external cavity (IEEE Photonics Technology Letters, ___) for the first time in the world. His accomplishments are the breakthrough in the development of large power, narrow linewidth, low cost and high reliability laser sources, and has exploited a new direction to use inexpensive optical transmitter for high performance communication systems.

Optical WDM/ATM network, as well known in high-tech circles, is an advanced technology for the information infrastructure in the next century. It will realize the transparency, scalability, and large-scale cross-connection with high speed information transmission and exchange to meet the demand of the exponential growth of the Internet traffic, commercial service and military use. It will also increase the throughput of the network node, enlarge the information source, and reduce the complexity of the receiving information. Dr. __ is one of the very top scientists on this frontier field. He is the first scientist to invent the novel add/drop module for bi-directional WDM network. This work will revolutionize the conventional WDM network structure and realize the high ratio of the performance to cost, and thus expedite the build process of the information infrastructure.

Dr. ___'s outstanding contributions to the development of the optical communication technology are versatile. His work requires unique academic skills which few individuals currently possess and are highly acclaimed and followed by his peers in the world, which can be clearly proved by a few typical literature citations such as _____.

Due to his significant contribution to the development of the optical communication, Dr. __ was specially invited as an international member of the ___. Dr. ___ is the reviewer of the most high-level international journals in the optical communication and photonics like _____.

In conclusion, Dr. ___ is the one of the top scientists in optical communication area, and his contributions are of significant influence in the field.

Sincerely

_____, Ph.D.

_____

_____

Sample 4

Dear Sir/Madam:

I am pleased to offer this letter to comment on Dr. ___’s scientific achievements and qualifications.

I received my Ph.D. degree from ___ University in ___, and since then I have been working in the Department of ___ at ___ University. Now I am a Full Professor of ___. I have conducted research in applied mathematics and related fields for over twelve years and published over forty articles in well-known journals and a number of papers in international conferences. I have also served as a reviewer for many top-ranked international journals and research proposals. Furthermore, I am a member of some international scientific societies. Therefore I believe that I am well qualified to comment on Dr. ___’s scientific achievements and qualifications in the field.

I have become familiar with Dr. ___’s research and professional interests from his publications

for several years. These assessments and evaluations of his previous research work and achievements are based on thorough review of his resume and a number of his publications in national or international technical journals as well as several personal conversations. It is my professional opinion that Dr. ___'s research achievements, professional knowledge and skills, extraordinary ability and reputation recognized by the international scientific community place him in the very top position in the fields of applied mathematics, statistics, and biostatistics. I would like to provide the following main evidences showing that Dr. ___ is certainly qualified as an outstanding scientist with extraordinary ability. His main accomplishments and their major significance include the following:

1. Dr. ___ has successfully developed several new methods of parametric estimates in regression models and identified their relative efficiencies. Such research work is essential to the development of the field.
2. He constructed the new statistical approach based on empirical Bayesian (prior information is sufficiently used) and multivariate process capability to identify process index in order to monitor the quality of a product, which was successful applied in industrial quality control and had prospectively benefited industries.
3. He proposed innovative techniques for discriminating among the various interval estimation methods to analyze and predict biological assay data. The standard statistical methods do not work well when the sample size is not large enough, which is the case in most applications; while his methods were able to successfully solve this problem.
4. He investigated the robust optimal designs for the choice of numbers of doses in the presence of model misspecification. This is very important because when designing a biological experiment one cannot be certain about the adequacy of the assumptions.
5. He developed a new technique in incorporating a new discipline of intelligent signal process termed Independent Components Analysis with Bayesian belief model for grading of brain tumors, feature extraction and diagnosis. It has significant potential as a clinical aid.

In summary, Dr. ___ has developed these new methodological tools, recommended a set of valuable new techniques and formulated the robust optimal design systems with widely significant potentials in industrial, biological and medical applications. Dr. ___'s research has a great influence in the field. His original scientific achievements and cutting-edge findings have made him as one of a small group of people who have risen to the very top of the statistical field. His publications have been highly acclaimed by international scientific community and cited by the peers. His significant contributions to the field have resulted in not only substantial cost savings in practical applications, but also an important impact on the development of applied statistics.

Because of his remarkable publication record, demonstrated skills, and considerable expertise in the field of biostatistics/statistics, Dr. __ has obtained awards and recognition in the national and international scientific community. For examples,

1. Dr. ___ had been granted some very important awards including “Outstanding Teaching and Research Achievements Award” and “Scientific and Technical Progress award” in ___ and “Overseas Research Students award” in ___, which, from my opinion, all are nationally or internationally recognized awards for excellence in the field.
2. He was invited to become a member of Royal Statistical Society and America Statistical Association, which are the oldest and prestigious societies of statistical science and education. Both of them are opened to qualified statisticians and related scientists from around the world who are recognized as outstanding researchers in the fields of statistics and applied statistics.
3. His publications have been widely cited by his peers in the field and frequently abstracted by scientific media, as I knew.

Currently, Dr. ___ is working on ____. I believe that his past achievements, current efforts, and unique skills and expertise can make him indispensable in the project.

I would like to conclude that Dr. ___ is one of the top researchers with extraordinary ability in the fields of the applied mathematics and biostatistics. His pioneering work, cutting-edge findings and significant achievements in the field have been widely recognized and highly acclaimed in the national and international community of statistical science. Dr. ___’s research findings have given rise to a great impact on the development of the field that he has been involved in. I strongly believe that Dr. ___ has established himself as a top statistical researcher.

Sincerely,

_____, Ph.D.

_____

_____

Sample 5

To Whom It May Concern:

I am writing this letter to testify that Dr. __ is a leading scientist in her field and her important work in the field of __ has been internationally recognized.

I am currently the chief of the laboratory of the __ and the head of the department of the polymer group and an active researcher on polymers for the past 20 years. I am currently the editorial member of ___, ___ and ___. I have chaired/organized many conferences on polymers and in the editorial boards of several international journals of polymers. I have published more than 100 scientific publications in internationally reputed journals and several patents.

In addition to reviewing Dr. ___'s technical publications for the past few years, I attended her talk on high performance polymer synthesis at the recently concluded American ___ Society meeting in ____. Dr. ___'s research efforts are focused on a variety of commercially and technologically important materials including the preparation of novel polyethers and polythioethers. The high temperature and durability of her materials have been recognized as the polymer of choice for many high technology applications. She is clearly a leader in this class of polymers. Combining high refractive index and the fire retardancy of the polymer has so far been an elusive goal until Dr. __ recently invented phosphine oxide based poly arylene ethers and thioethers and thus opened a new arena for many researchers for future development. These revolutionary materials are regarded as the next generation materials which will find applications in future aircraft, automobiles and many optical applications due to their high char yields and low heat release rates. More importantly they have the benefits of injection moldability, greater durability and shorter processability which have not been achieved so far.

Dr. ___ is also the first person to invent the new class of sulfonated phosphine oxide containing polymers for fuel cell proton exchange membranes. Fuel cells are environmentally friendly resources where water is the only byproduct compared to other energy resources where lot of pollutants are evolved causing ozone depletion, global warming and health hazards. The challenge lies in the development of proton exchange polymer membrane with high conductivity at low relative humidity. Dr. ___'s new polymer membranes are found to be suitable for these applications with low water sorption, high ionic conductivity and high water retention even at high temperatures which have not been possible for many research groups so far and it is a first major step towards the development of fuel cell technology. She has clearly demonstrated the inclusion of phosphine oxide groups into these structures is the only way to obtain these properties. These extraordinary achievements can be attributed primarily due to Dr. xx's hard work and extraordinary experimental skills and critical analytical capability.

Dr. ___ is an outstanding synthetic polymer chemist and physical chemist. Through her research, she has made great contribution to our understanding on the plasticizer migration in the polymers. It has been a potential problem as the plasticizer added to improve the processibility of the polymers could leach to the surface causing health hazard like carcinogenic activity (like in water bottle, food packaging and toys etc.). She derived the structure-property relationship and with the use of Dr. __'s theory, one can predict the plasticizer efficiency and extent of migration to the surface of the polymers. Her discovery is continued to be the major source of information for many industries for the proper selection of the plasticizers with least migration and loss.

Dr. __'s several original scientific publications are milestones in our recent efforts in all of these areas and have been cited by numerous top contributions to various aspects of polymer science has made her a prominent leader in these areas. In conclusion, Dr. __ has distinguished herself as an outstanding research leader with extraordinary ability. Without a doubt, Dr. ___ will be an outstanding asset to the United States as an invaluable research scientist and innovator in the field of high performance polymers.

Sincerely,

_____, Ph.D.

_____

_____

Sample 6

To Whom It May Concern:

It is my pleasure to write this letter to evaluate the research accomplishments of Dr. ___. Dr. __ is currently working as a Research Scientist at the ___, which is a leading polymer research institution in the world. He is an outstanding scientist who is internationally recognized for his extraordinary work in the development of polymeric adhesives for the high speed civil transport.

I am _____.

Dr. ___ is a leading researcher on polymers and he has made significant contributions to the areas of polymers for the past several years. Last time I had the opportunity to listen to his presentation at the _____. His presentations generated great interest among the polymer science community. Dr. ___'s work on the secondary bonding adhesives was also published in Polymer Preprints, and it is a remarkable milestone in the area of secondary bonding adhesives. His work on polyimides and polysulfones is recognized as the polymer of choice for many high technology applications. These reactive endcapped oligomers will permit crosslinkable products without the release of environmentally hazardous by-products. The ethynyl terminated oligomer is a very novel and exciting opportunity for the future of structural resins in aerospace industries.

Dr. ___ had made the most outstanding contributions in the area of fire retardant themosets and composites. For example, researchers have been trying to generate void free phenolic thermosets and composites for many years. It was an elusive goal until Dr. _____, who was the first in the world to invent that phenolic resins can be cured with a small amount of epoxy resins so that the resultant crosslinked networks are volatile free, solvent resistant, thermal and dimensional stability, low coefficient of thermal expansion, radiation resistant and excellent mechanical properties. Dr. ___'s invention in this area has potential impact in aerospace, automotive, electronic, construction, structural composites like bridges etc and also in oil industry.

Dr. __'s demonstrated skills (as witnessed in his publications and presentations), expertise and talent in material synthesis have earned him a well known person among the polymer science community in the world. He continues to make important contributions that drive advances in the current technologies. Dr. ___ has clearly risen to the top of his field and I have no hesitation in offering him my strongest support for his permanent residence application.

Sincerely,

_____, Ph.D.

_____

_____

Sample 7

To Whom It May Concern:

This letter serves as an expert evaluation of Dr. ___’s significant contributions to the field of ____.

I am a professor and Director of Department of ___, University of ___. I have published more than __ papers in top-level journals. _____.

I have known Dr. ___ since ___. Her research interest concentrated on the treatment malignance cancer, and this study was supported by ____. Dr. ___ was a key investigator in the research group. This project gained a national award and Dr. ___ made an outstanding contribution to the success of this research project.

Currently, she is working in the areas of pharmacokinetics, biochemistry and molecular biology that are truly on the cutting-edge. Dr. ___'s work, which is focusing on metabolism of furanocoumrins, is extremely important in improving health care. Furanocoumarins is one of most widely used drugs for the treatment of a variety of skin diseases including skin cancers in combination with long-wavelength UV light. Her work will demonstrate the mechanisms of metabolism and figure out which amino acid plays an important role, then lead to the extensive application of such information by the pharmaceutical industry to drug design, selection and development. For clinical, her work will guide drug use, improve drug therapy and decrease incidence of toxicity. Dr. ___'s past achievements and current efforts have and will substantial benefit to the health care and pharmaceutical industry and science.

I can say with confidence that Dr. ___'s pioneering work has had impact on research within the field of life science. I can provide the following evidence showing she is a leading research in her field, and has received national or international acclaim.

1) Dr. ___’s original scientific findings and papers have not only been published but also widely cited by other scientists and researchers. These publications represent her original and cutting-edge scientific findings on pharmaceutical sciences and medicine and biology, which lead to the great acclaim and recognition in the international community.

She has published over 10 peer-reviewed papers in top ranked scientific journals and international proceedings, such as _____.

2) Dr. ___ has received many nationally or internationally recognized prizes or awards for excellence in the field of her endeavor: _____.

3) Because of her remarkable achievements and broad intensive experience in the field of life science, Dr. ___ has been elected as a member of many prestigious professional societies and associations, such as _____, _____, _____, and _____.

It is very clear that Dr. ___ is a leading scientist in the field of ____, and her extraordinary expertise has made and will continue to make the significant contributions to the advancement of ____.

Sincerely yours

____, Ph.D.

_____

_____

Sample 8

Dear Sir or Madam:

I am _____. I honestly believe that Dr. __'s work in pharmacokinetics and pharmacogentics has resulted in the significant impact on the field, and she has received the national and international reputation for her excellent accomplishments in her field.

In the United States the average new chemical entity taken to market requires 10 to 15 years of research and costs more than $300 million. Pharmacokinetics and drug metabolism play an important role in drug discovery and development phases. I have known Dr. __ from reading her papers published in the international journals. Dr. __ is one of the top researchers on pharmacokinetics and pharmacogenetics. *In vitro* studies, she is first to demonstrate that N-dealkylation of haloperidol and reduced haloperidol and back oxidation of reduced haloperidol is mediated by CYP3A4. This significant breakthrough has a great impact on metabolism of haloperidol and other antipsychotic drugs. *In her vivo* studies, she evaluated in how far smoking, CYP2D6 genotype and the concomitant use of enzyme inducers or inhibitors can explain the variation in the steady state plasma concentrations of haloperidol and reduced haloperidol in schizophrenic inpatients treated chronically with oral haloperidol or intramuscular haloperidol decanoate, in a naturalistic setting. These findings have a great clinical significance -- improving the therapy with haloperidol and preventing its side effects. Currently Dr. ___ is focusing her research on the metabolism of furanocoumarins which are widely used in the treatment of

psoriasis, vitiligo, T cell lymphoma and a variety of skin cancers, in the department of cell & structural biology University of ___. Psoriasis, vitiligo and T cell lymphoma and skin cancers are one of commonest and most persistent dermatologic diseases. However, the mechanisms for metabolism of furanocoumrins still remain unknown. Dr. ___ conducts her studies on the understanding of structure-function relationship of cytochrome P450s. I truly believe that Dr. ___ will continue to make significant research contributions to this cutting-edge field.

She is one of few researchers in the U.S. who has both backgrounds in medicine and in pharmaceutical sciences. Her solid background, unique research skills and research visions make her not only an outstanding scientist, but also a technical leader to guide the research direction. She has published more than 10 publications in the top ranked scientific journals and her publications have been widely cited by other scientists in the field.

In summary, Dr. __ is an outstanding pharmacokinetist with extraordinary talent and has received national and international acclaim in the fields of pharmacokinetics and pharmacogentics. I believe that her continued contributions will undoubtedly benefit the health care and pharmaceutical industry and research. Should you need the further information, please feel free to contact me.

Sincerely,

_____, Ph.D.

_____

_____

Sample 9

Dear Sir or Madam:

I am most pleased to write this letter to establish Dr. ___ is a top young researcher in his field.

A better understanding of my background and qualifications may help you interpret this recommendation. I received my PhD degree at ___ University. I am an Associate Professor of __ in the Department of ___ at ___ University. I have been actively engaged in statistics research for over 10 years and published over __ papers in top-level journals and international conferences. I am the grant holder of several important projects sponsored by National Institutes of Health. My work is often cited by peers and has been recognized with over $_____ of funding by government as well as industries. I received achievement awards from international recognized institutes. I am a member of the American Statistical Association, International Biometrics, the Institute of Mathematical Statistics and International Chinese Statistical Association. I served as a reviewer for some top-ranked international journals. My research interest has focused upon statistical methodology with its application in medicine, in particular, HIV dynamical modeling, which are very close to Dr. ___'s research. With my strong academic background and my current work I believe that I am well qualified to evaluate Dr. ___'s qualifications, scientific credentials and his past achievements and potential, and can make a fair assessment of Dr. ___'s extraordinary ability.

I have known Dr. ___ for several years through reading his articles published in the international scientific journals. Dr. ___ is one of top researchers in the field of ____. His outstanding achievements have contributed extensively to the frontier areas of statistical science. This expert evaluation of his previous work has been conducted through thorough review/reading of Dr. ___'s CV and his substantial number of papers published in the international scientific journals.

As a result of my review on above materials, it is my professional opinion that the contributions made and being made by Dr. ___ substantially exceed those made by the majority of researchers with the comparable qualifications in the field. I believe that his prior achievements, recognized awards and high reputation in the field have established Dr. ___ is one of top scientists and have received international acclaim. Here are more detailed descriptions in four major technical fields of his specialty upon which I render this opinion.

1. Proposing the new method of statistical inference of multivariate process capability

He identified a list of main index in terms of process capability and then worked out an innovative strategy for improving product quality in the process of monitoring and diagnostics. Specifically, the following accomplishments are worthy of worldwide recognition (1) Formulation of the quality control programs for collecting, validating, and organizing product data; (2) Technologies of state-of-the-art monitoring in the design of product, and (3) Incorporation of empirical Bayesian regression in the area of product diagnostics. It is apparent that the use of these accomplishments in industry can lead to substantial economic gains. The impact of this research is likely to have not only significant financial benefits, but also enrich the knowledge treasury of the statistical science of the world.

2. Investigating the optimal design of quantal response experiments in bioassay

He showed that certain designs of experiment are robust when some of their underlying

assumptions are not satisfied. This is extremely important as, typically, when designing an experiment we cannot be certain about the adequacy of our assumptions. This significant breakthrough has a great impact on the development of dose design and selection and will lead to the potential application by pharmaceutical industry. His original scientific findings and achievements have not only been published in the top-rated journals but also widely cited by other scientific researchers.

3. Developing the innovative methods of summarising the results arising in binary response experiments

He successfully developed techniques for discriminating between the different methods to analyse binary response experiments. His new methods performed well in comparison with the more traditional approaches. His contribution to these fields is very promising and this research work represents his original and important scientific findings on applied statistics, which lead to the great acclaim and recognition in the international community.

4. Improving a robust selection method of predictive components in magnetic resonance spectra for grade of brain tumours

Dr. ___ carried out a robust criterion to date on tumour grading with advanced Bayesian statistical and signal processing methods. This is an area of clinical importance, since different grades correlate with prognosis and treatment, which may involve surgical excision. The speed and depth in the development of this research were quite extraordinary. This particular research work is being pursued with a world-leading image processing center at the University of ___, in terms of its significant potential to help clinician. Dr. ___'s research efforts have been rewarded with high quality paper published in international peer reviewed journals, where the research has been recognized as world leading.

Due to his significant contributions in Statistics, established impressive academic record and international reputation, Dr. ___ was specially invited as a fellow of the Royal Statistical Society (RSS), UK, which was founded in 1834 and is the most prestigious and oldest statistical society in the world. Fellow of the Royal Statistical Society is designed for individuals who possess outstanding achievements in statistical science, as judged by recognized national or international experts in the field. Dr. ___ is also a member of America Statistical Association (ASA), which is found in 1839 and the second oldest professional association in the USA. Member must have the outstanding achievements in the field. In addition, Dr. ___ was granted the several recognized national and international awards. Once more proves, without question, that Dr. ___ is a leading scientist in his field.

Dr. ___ is working on project _____ in ___. CTS plays an important role in AIDS drug development phases and clinical trials to improve designs, optimize treatment strategies, predict the outcomes through simulation of clinical trials, compare predicted response with real AIDS clinical trial results and speed AIDS drug development by generating better insight into the consequences of the choices made in the design of human trials. Dr. ___'s past achievement,

current efforts and unique skills make him indispensable in the project.

I would like to conclude by saying that Dr. ___'s demonstrated skills (as witnessed in his substantial number of publications, and recognized national or international reputation and awards), expertise and talent in biostatistics have earned him as one of superb scientists in the field. His original scientific findings and cutting-edge research have received sustained national and international acclaim and recognition in the fields of statistics. I believe that Dr. ___'s expertise and continuing work will undoubtedly impact on the pharmaceutical industry and AIDS research. If you need additional information please feel free to contact me.

Yours sincerely,

_____, Ph.D.

_____

_____

Sample 10

Dear Sir/Madam,

I am very pleased to write this letter to testify that Dr. ___ is one of leading researchers in the field of ____ and he has received national or international acclaim and recognition for achievements in the field.

I am presently chairman of academic committee in School of Science at ___, having been a professor since ___. I am a fellow of numerous leading societies and served these societies and conference committees including International Chinese Statistical Association and Industrial Quality Control Society of China. I have authored or co-authored more than 80 professional articles in statistics and related fields, and I have also published 4 books. I am on the editorial board of some top national and international journals including Mathematical Statistics and Applied Probability, Journal of Quality Control and Applied Statistics. I received several outstanding expert awards due to my important achievements as a consultant in industrial quality control.

Given my professional background, I am therefore in a unique position to evaluate Dr. __'s outstanding accomplishments of statistical research as well as his impact on the statistical area. I believe his following achievements in the field have established he is one of the top statistical researchers and have received national/international acclaim in his field

His research has resulted in a series of (over 25) excellent publications in highly respected journals in which his two important articles have already been recognized and cited by a number of researchers. These publications represented his significant and cutting-edge scientific findings on statistical and mathematical sciences, which were greatly recognized by the national & international community. We have collaborated together on writing one book "___" and some articles from the results of Dr. ___'s research. This book has been broadly used as the reference of statistical researchers.

He is an outstanding statistical scientist. He proposed the new method of statistical inference of multivariate process capability had potentially significant implications for reducing cost, improving product quality and achieving better economic results. This new method improved successfully the quality control programs for collecting, validating, and organizing product data. The method has been used widely and produced tremendous economic benefits.

Dr. ___ has received five nationally and internationally recognized awards or honors for excellence in the field of his endeavor.

In ___, Dr. ___ received the outstanding teaching and research achievements award by the government of ___ due to his prominent contribution on the project "___". This award is established by the government of ___ and granted to individuals who have recognized outstanding research and teaching contributions in the field of science and technology. Recipient selection is administered through the technical award board of ___. Every three years the award board receives approximately 500 applications and recommendations from a number of academic organizations. Among them only 10 individuals are selected to receive the award. The award consists of a certificate and a reward of $5000.

Dr. ___'s two papers were granted the outstanding paper award as first prize by the Science and Technology Society of ___, respectively, in ____ and ____. The ___ is the top society of ___ in the field of science and technology. The xxx outstanding paper award is the highest award for the most outstanding research papers published in national and international journals and is very competitive. Every two years the STSH award board grants the award to about 25 papers selected among about 1000 published papers.

Dr. ____ received the _____ awarded by the _____ to pursue his PhD study because of his significant achievement in statistics research. During his several year studies and work in the ___, Dr. ___ has greatly expanded his scientific knowledge of statistics and technology into a new level, and published some high quality articles on new statistical methods and its

applications including applying statistics to medicine.

In summary, it is fair to say that Dr. ___ has received national/international recognition and acclaim for his published scientific findings in the field of Statistics and Biostatistics, and his expertise is extremely needed for development of statistical research and its applications. Dr. ___ is one of very top outstanding scientists with extraordinary ability whose research efforts on the medical statistics will undoubtedly continue to make significant contributions to his research field of AIDS clinical trials.

Yours very truly,

_____, Ph.D.

_____

_____

Sample 11

Dear Sir or Madam:

I am writing this letter to provide my expert comments on Dr. ___'s work in the field of synthetic organic chemistry. I am a professor of chemistry at the ___. My own research efforts are focused on the chemical synthesis of biologically significant natural products and developing new chemical reactions for natural product synthesis. I have worked in the field for nearly a decade, and have been closely associated with over 100 co-workers in the field of chemical synthesis. I have had the opportunity to work with these scientists at four institutions both in the United States and abroad, namely, _____. I believe that I am well positioned to testify Dr. ___ accomplishments and impact on the field.

Dr. ___'s research has focused on the total synthesis of biologically active nature product and the development of new processes and synthetic methods for chiral active compounds. Research efforts in this area have been strongly supported by the U.S. government agencies such as the National Institutes of Health (NIH), the National Cancer Institute (NCI) and the National Science Foundation (NSF).

Whenever a drug is introduced into the body, the question of examples where biologically important systems react differently to different enantiomeric forms of a certain molecule. It is

common that while one enantiomeric form of a drug may fight effectively against diseases such as cancer and AIDS, the other one will cause significant side effects to the human body. Therefore, it is highly desirable to synthesize drugs with high enantiomeric purity. Indeed, the Food & Drug Administration (FDA) of the United States and its counterparts in other developed countries have required the pharmaceutical and food industries to maintain very high enantiomeric purity of their products to ensure their effectiveness and safety. The best solution to the aforementioned problem is asymmetric synthesis.

Dr. ___ did outstanding research work in Professor xxx's lab in the Department of Chemistry at ___. He finished the efficient total syntheses of numerous biologically important sesquiterpenoids, a class of complex biologically active agents. This work resulted in over 5 publications in internationally recognized peer-reviewed journals.

Following this work, he was chosen to join the laboratories of Professor ___ at ___ University. Professor ___ has one of the most prestigious chemistry labs in the world, and is arguably the greatest synthetic chemist of all time. Application for joining his lab is extremely competitive (hundreds of applicants per year for less than 5 positions), and only one who has risen to the very top of the chemistry field is accepted into the Corey lab.

During Dr. ___'s post-doctoral research at ___ University with Professor ___, he developed a highly efficient method for the asymmetric synthesis of a variety of optically active complex natural products. Especially interesting was xxx's synthesis and structural re-assignment of glabrescol. The elegance and efficiency of this synthesis place it among one of the all time achievements intotal synthesis. Importantly, the route outlines a potential biomimetic cyclization that quite possibly is reminiscent of the natural process by which glabrescol is produced.

Dr. ___'s research work in Professor ___'s lab and Professor __'s laboratory has been highly recognized. Dr. ___ has published thirty-five original scientific papers in highly prestigious journals such as _____. It is my impression that Dr. ___ is an outstanding young scientist. His research work has made and will continue to make the substantial contributions to the pharmaceutical research and pharmaceutical industry as well.

If additional information is needed regarding this matter, please do no hesitate to contact me.

Sincerely,

_____, Ph.D.

_____

_____

Sample 12

To Whom It May Concern:

I am most pleased to write this letter to comment on Dr. ___’s outstanding achievements and verify his status as a leading scientist in the field of ___.

I am a full professor in the Department of __, University of ___. I have published over ___ papers in top-level journals and received several national and internationally recognized prizes. I was the executive Chairman of ___International Society of ___.

During Dr. ___’s tenure as a ___, he made significant contributions to the field of ___, which is evidenced by the invited presentation of his scientific findings and keynote speaker at international scientific meetings.

I can say with confidence that Dr. ___'s pioneering work has had a great impact on research within the field of peripheral nerve regeneration, nerve repair and microsurgery of nervous system. Most importantly, his contributions have been recognized as representing major advances in the field, significantly beyond the capabilities of the majority of his peers. I can provide the following evidence showing he is one of leading scientist in the field of endeavor, and has received acclaim in his field.

1. Dr. __ has received two internationally recognized prizes or awards for excellence in the field of his endeavor. Such as:

1). At the Meeting of the __ Society, he won the only one of the best paper prize. This is the highest prize granted by the ___ Society.

2). At the ___ Congress of the International Federation of _____, he was awarded the best paper prize. The prize is the most top-level award in the field of _____ over the world and is only given for the significant contributions to the advancement of _____.

3). At ___ Meeting of ___ Society, he was invited as a speaker which is a great honor only for world-renowned expert in the field of ____.

2. Dr. __’s original scientific findings and papers have not only been published but also widely cited by other orthopedic, plastic, microsurgical and hand surgeons, and frequently followed by his peers, which distinguishes his from the researchers merely published papers. These publications represent his original and cutting edge scientific findings on peripheral nerve injury and repair, which have led to the great acclaim and recognition in the international community.

He has published over ___ peer-reviewed papers in top ranked scientific journals, books and international proceedings, such as ____, Journal of ____, Journal of ___, etc. He also published one monograph titled "___" which is very popular in ___. The Chapter of "___" has been extensively cited after publication.

His paper published in _____ was immediately selected by the journal of Current Awareness in Biomedicine in the issue of _____.

His double labeling technique has been highly acclaimed by internationally-known scientists He was invited to present his findings at important international meetings.

3. Due to his outstanding achievements and respectable experience in the field of ____, he has been elected and served as a member of several prestigious professional societies and associations, such as _____, _____, _____, and _____.

___ and ___ are elite international groups of outstanding scientists in 150 countries around the world and has leaders in the fields of peripheral nerve surgery and reconstructive surgery. In order to be accepted for membership, an applicant must have peer-reviewed papers published in the first class journals in the fields, or receive nationally recognized prizes or awards, and must submit an application along with two recommendations letters from well-known experts in the field and the applicant's references. Moreover, in order to become a member, one must be sponsored by two current members and then be voted by the board of directors-composed of well-known experts in the field.

In summary, Dr. ___ is among the top young scientists in the field of ___, and his significant achievements have been internationally recognized. I believe that he will continue to make significant contributions to the field.

Sincerely,

_____, Ph.D.

_____

_____

# Petition Letter

This part is one the most important part of the NIW petition. You will need to show your achievement and benefit to the US.

There is no formal definition of what constitutes "national interest". The following seven factors that may be deemed to be in the national interest in the USA.

(1) Improving the U.S. economy.

(2) Improving the wages and working conditions of U.S. workers.

(3) Improving the education and training programs for U.S. children and

under-qualified workers.

(4) Improving health care.

(5) Providing more affordable housing for young and/or older, poorer U.S.

residents.

(6) Improving the environment.

(7) Obtaining a request from an interested U.S. Government agency.

It is impossible to argue that your work fits in all the aforementioned points, pick a few that suits you. Also keep in mind that those seven points are not conclusive, use your imagination to come up with fresh, new arguments.

The following four conditions (in addition to the list of factors deemed to be in the national interest of the USA) are very important to the regulations for this category.

(1) The alien has at least two years of experience (not merely experience

gained while studying at a University, College or institution of

higher learning) in the field intended to be of benefit to the USA.

(2) There is a genuine need for the skills/experience of the alien. In

other words, the alien is not being hired to merely overcome labor

shortage in a particular under-served geographical area (which is viewed

by the INS as benefiting a smaller section of society).

(3) The alien will play a leading or critical role in the activity/event

intended to benefit the USA.

(4) The prospective benefit to the USA on account of the alien's work must be substantial.

### *A. Sample 1*

U.S. Department of Homeland Security

Citizenship and Immigration Services

**RE: EB-2 Petition for Permanent Residency with request for a National Interest Waiver**

**Petitioner/Beneficiary: Dr. Xx Xx**

**Classification Sought: 203(b)(2) NIW**

**Type of Petition: I-140**

Dear Immigration Officer:

This is respectfully submitted in support of Dr. Xx Xx's petition for classification as a qualified immigrant under the preference of advanced degree professional/alien of exceptional ability. The evidence submitted herewith will specifically demonstrate that Dr. Xx qualifies for a National Interest Waiver under the standards set by In re New York State Dept. of Transportation 22 I&N Dec. 215 (Comm. 1998)

Specifically, the evidence submitted will prove:

a. That Dr. Xx seeks employment in an area of substantial intrinsic merit;

b. That the proposed benefit of Dr. Xx's work is national in scope; and

c. That the national interest would be adversely affected if a labor certification were required.

## I. DR. XX'S BACKGROUND AND ACHIEVEMENTS

The following is an overview of Dr. Xx's unique and exceptional background and his outstanding contributions to his field. This overview will serve as part of the basis for how Dr. Xx is in a field of substantial intrinsic merit and how the proposed benefit of his work is national in scope. It will also serve as part of the basis for why the national interest would be adversely affected if a labor certification were required.

Dr. Xx is an outstanding scientist in the field of Mechanical Engineering. He is an advanced degree professional in this field by virtue of his Ph.D. from the University of XX (Exhibit 8). Dr. Xx also has a Ph.D. in Applied Mathematics from XXX. Dr. Xx is continuing his excellent research at the University of XX (Exhibit 1). In the course of his career, Dr. Xx has demonstrated outstanding expertise in mechanical engineering, particularly as it relates to in the theoretical development of RR Design Optimization and PP Design Optimization. Dr. Xx has employed his strong expertise to make multiple major contributions in his field as described, in part, below.

In both his doctoral research and his continuing work at the University of XX, Dr. Xx Xx has been carrying out remarkable research at the Center for BBB. He has performed pioneering research on the topic of uncertainty and PP theory, and made a critical development in PP design

optimization and MM design optimization. He has played a critical and pivotal role in several projects that have generated numerous contributions reported in several prestigious journals (Exhibit 1 & 14-22).

Among the most significant of Dr. Xx's contributions are his advances for PP design optimization. In many engineering design and optimization problems, the presence of insufficient input data is a central and critical issue, in particular, in the daily engineering practice. Early in the engineering design cycle, it is difficult to quantify product reliability due to insufficient data or information. The PP design optimization proposed by Dr. Xx is a revolutionary strategy for dealing with situations when it is not possible to obtain accurate statistical data in a system due to restriction of resources or conditions (such as budgets, facilities, time, human factors, etc). It provides more realistic and economic designs than those from probability methods. Dr. Xx's PP design method is a very useful and attractive tool to perform operations with the following main advantages: (1) AAA; (2) AAA; (3) AAA; and (4) AAA. Such high level improvements to design practices prove the huge significance of Dr. Xx's research and novel developments towards an improvement of engineering design procedures. (Exhibit 4: See also Exhibit 1-3, 5 & 6).

While his development of the PP method is quite a major contribution that alone elevates Dr. Xx to very high standing in his field, it does not comprise all of what Dr. Xx has contributed to this field. Recently he and his supervisor raised another MM design optimization method that invokes both RR and PP methods when the input information is a mixture of sufficient and insufficient data (Exhibit 2). He has also, developed numerical methods such as A, B, and C. These numerical methods largely achieved numerical efficiency, accuracy, and stability during the optimization process (Exhibit 5; See also Exhibit 3).

These contributions by Dr. Xx have had a major impact on his field and related industry.

For example, CC Inc., the world's largest manufacturer of construction and mining equipment, diesel and natural gas engines, and industrial gas turbines, has integrated Dr. Xx's PP method using AA algorithm into CC's design process for the **Whatever Project**. This project focuses on design of ABCDE that is desired to be both light and highly reliable. CC's results suggest that Dr. Xx's method works perfectly; they achieved good results in their first try, which caused much excitement for CC engineers. The efficiency and robustness shown in Dr. Xx's method is a good basis for following steps in CC's projects. What's more, compared with other methods, Dr. Xx's method greatly increases the stability, efficiency, and safety in the project. CC also has another project that has built upon Dr. Xx's numerical methods like his DD method discussed above (Exhibit 3).

Furthermore, Prof. H of the University of EEE in China, **who has not met Dr. Xx**, mentions how one of Dr. H's Ph.D. students has sought out Dr. Xx's assistance on the numerical methods Dr. Xx created. In the words of Prof. H, "*There is no doubt that Dr. Xx has already become a valuable member of the international scientific community*" (Exhibit 5; See also Exhibit 34).

For more on the impact of Dr. Xx's work, consider the testimony of Prof. N of the University of T, who also notes **his own work being influenced by Dr. Xx's contributions despite having no working relationship with Dr. Xx**. Dr. Xx's excellent optimization of the PP method as described above has significantly benefited Prof. N' own work. In the words of Prof. N: "*This work is very important to me and my collaborators because it <u>enabled us</u> to design systems in the*

*presence of both random and epistemic uncertainty by combining probabilistic and possibilistic models. This shows the great influence Dr. Xx's work has had on his field*" (Exhibit 6).

As can be seen above, Dr. Xx's excellent work has had a substantial impact on his field. T**he benefits and influence of Dr. Xx's work are already quite significant, concrete and widespread.** As hinted above, his work has been published in a number of prestigious journals (Exhibit 14-24; See also Exhibit 25 & 26). The influence of Dr. Xx's published works can be seen in the fact that his work has been cited frequently by other scientists throughout the U.S. and internationally (Exhibit 29-39). Note that none of the citing papers submitted herewith are by Dr. Xx or any of his co-authors. Further, other scientists have contacted Dr. Xx seeking to tap his expertise (Exhibit 34 & 35). In recognition of his accomplishments and high expertise, Dr. Xx has been called upon to review the works of other scientists a number of times. (Exhibit 10-13) In addition, he has been granted full membership in the honor society, Sigma Xi, which is based on noteworthy achievements in science (Exhibit 9).

It is thus abundantly clear that Dr. Xx has produced original scientific contributions that have significantly influenced his field. He has truly established himself as an outstanding scientist in his field.

## II. DR. XX QUALIFIES FOR A NATIONAL INTEREST WAIVER

### A. EMPLOYMENT IN AN AREA OF SUBSTANTIAL INTRINSIC MERIT

Dr. Xx seeks employment in the field of Mechanical Engineering. Specifically, this field is one of substantial intrinsic merit for its promise to lead to new and better means of designing the machines that are so significant to our economy, industry, and society. Such research is clearly beneficial and of substantial intrinsic merit.

### B. PROPOSED BENEFIT IS NATIONAL IN SCOPE

Dr. Xx's research has significant implications for the national interest of the United States as a whole. As exemplary of his future promise, consider his many great contributions in the area of improved reliability design. In addition to the obvious concerns for industry, reliability in design is also highly important for the U.S. military as exemplified in unanticipated need to reinforce armored vehicles in Iraq after several such vehicles were destroyed by improvised explosive devices. Similar public safety issues like the design failures resulting in the AAA Explorer rollovers and the 456A bridge collapse are relevant to issues addressed in Dr. Xx's work. (See generally Exhibits 2-4) Certainly, these raise concerns for the entire nation and not just some part of it. Considering Dr. Xx's excellent ability in this area, as exemplified by his past accomplishments, his continued employment is very important to the national interests of the United States by uniquely developing solutions of methodology/software/hardware/human resources for the pursuit of better quality, lower cost (lightweight), long-lasting durability (less maintenance), and high reliability (Exhibit 2; See also Exhibit 3, 4 & 6). There is no local or regional aspect to the benefits to be derived from Dr. Xx's research. Indeed, through the dissemination of Dr. Xx's research results, the scientific work of others in varied parts of the country and even internationally have already been enhanced. Thus we can expect that the

continued dissemination of Dr. Xx's research and implementation of technology made possible by his work will result in more benefits that will impact all parts of the nation. Moreover, as is detailed above and more particularly elucidated below, Dr. Xx has the proven abilities and past accomplishments to suggest that these benefits will be realized if he were to continue to live and work in the United States. Therefore, Dr. Xx's prospective employment is proposed to benefit the United States on a national scope.

## C. NATIONAL INTEREST WOULD BE ADVERSELY AFFECTED IF A LABOR CERTIFICATION WERE REQUIRED

1. Dr. Xx has specific prior achievements that justify projected future benefits. Dr. Xx's innovative and novel contributions, as discussed in Section I above, prove his ability to provide unprecedented, unparalleled, and vital benefits to the national interest. He has a truly impressive record of success that has had a considerable impact on his field as evidenced in part by the **use of his research results by others in his field**. Further, his contributions have been well above those of others with similar formal qualifications. According to Prof. C, "*Dr. Xx has made contributions to the field of uncertainty, reliability, RR design, PP design, and MM design that are far above and beyond what could be expected by another researcher*" (Exhibit 1). Similarly, Dr. P comments as follows: "*Such an original contribution is truly uncommon in our field. Undoubtedly this distinguished work shows that Dr. Xx is one of the leading figures in his field*" (Exhibit 3) Perhaps, more impressively, Dr. Xx's work has inspired other researchers as can be seen by the enthusiastic testimonials of **experts who have not worked with him**. For instance, Prof. B of the University of Singapore attests, "[*Dr. Xx's] achievements could not have been accomplished by most of others in the field*" (Exhibit 4). Prof. H, another **independent expert** from the University of T of China, rates Dr. Xx's works as "*some of the best on the topic*" (Exhibit 5). In the **objective view** of Prof. C of N University, Dr. Xx's outstanding contributions place him "*at the forefront of [his] important area*" (Exhibit 2). Finally, consider the **objective evaluation** of Prof. N of the University of T: "*I regard [Dr. Xx's] contributions as being some of the most significant advances in our field*" (Exhibit 6). As such, it can be seen that Dr. Xx's specific contributions are both highly influential for his field and of superior nature to those of his peers. Dr. Xx's past achievements prove that he is especially able to make significant strides that are likely greater than those of his peers. Moreover, no labor certification process could take into account this impressive record of success.

2. Dr. Xx possesses unique and innovative skills, knowledge, and background that serve the national interest. As can be seen from his remarkable scientific accomplishments, Dr. Xx has highly valuable skills for his ongoing work. In addition to his technical expertise, Dr. Xx is distinguished through special traits like his uncommon intellect and work ethic (Exhibit 6). Certainly such factors are beyond the scope of a labor certification process. All of his special skills, abilities, and knowledge combined with his past record of success make Dr. Xx ideally suited to his kind of work. Moreover, these unique traits of his cannot be articulated in a labor certification process.

3. Dr. Xx will serve the national interest to a substantially greater degree than others with minimum qualifications. Dr. Xx's outstanding accomplishments and exceptional abilities (above) prove his capacity to perform at a level above that of others with similar minimum qualifications. Dr. P asserts, "*It is certain that Dr. Xx is one of very best experts at the forefront of the field of design engineering*" (Exhibit 3). Prof. C ranks Dr. Xx as "an outstanding and leading" researcher in the field (Exhibit 2). Prof. B offers these words of high praise in Exhibit 4: "*In view of Dr XX's amazing work in the study of PP, it is my unequivocal professional opinion that he shows an extraordinary level of knowledge and skills."* Certainly, such an extraordinary, leading scientist as Dr. Xx will contribute much more than would an average researcher in the same field. This is affirmed by Prof. C in Exhibit 1: "*Based on his past track of accomplishments, I confidently project that Dr. Xx will attain greater achievements in the future, and benefit our country in a greater capacity than will his peers*." A similar sentiment is expressed by Prof. H: "*Based on [Dr. Xx's] outstanding record of past success, we can certainly anticipate that his future work will lead to a multitude of contributions that will propel this field to new heights*" (Exhibit 5). Therefore, Dr. Xx will serve the national interest to a substantially greater degree than will most others with the same minimum qualifications.

4. Need for Dr. Xx's continued participation in his work. As stated above, Dr. Xx's work is dedicated to advancing very important interests for our nation. Moreover, Dr. Xx's outstanding expertise is required for meaningful progress to continue in his highly important ongoing work. As stated by Dr. P, "*Researchers and engineers with Dr. Xx's demonstrated expertise are much needed to fulfill our mission in providing the American people with safer, more environmentally friendly, and innovative motor vehicles*" (Exhibit 3). Note that Dr. P emphasizes a need for people with Dr. Xx's "demonstrated expertise" rather than merely his set of technical training or qualifications. We should not entrust such crucial work to others with mere minimum qualifications when an outstanding expert like Dr. Xx is available. Prof. C discussed this point as follows:

> *In conclusion, it is clear that Dr. Xx is a rare individual who has made and is making critical research breakthroughs of enormous significance for our nation's economy, national defense and industry. His ongoing work is of the utmost importance to the continued health and growth of high technology and of the U.S. military and economy. It is in our country's national interest to grant a person of Dr. Xx's high caliber, and proven track record, permanent residence status. He is exactly the kind of person we need to keep here in the United States.* (Exhibit 1)

All of the evidence shows that individuals with only technical minimum qualifications are not acceptable substitutes for Dr. Xx with his demonstrated accomplishments and special, unquantifiable abilities. As Dr. Xx's abilities are so great compared with those of his peers, his absence would seriously affect continued efforts in his area of work. Therefore, the numerous significant benefits of such continued activities would be significantly jeopardized without Dr. Xx's presence in the United States, which would be contrary to the U.S. national interest.

5. Consequences of requiring a labor certification. As much of the proposed benefits from Dr. Xx's work are dependent on his proven record of achievement and his unique and innovative

skills, knowledge, and background, more than mere minimum qualifications are required for the success of his proposed endeavors. Because a labor certification process is a standardized one that relates only to minimum requirements, such a process will not take into account these crucial factors. In other words, many of the essential qualities that Dr. Xx has, which are so important to serving the national interest, will not be articulated in a labor certification process. Moreover, failure to consider these factors could result in a denial of a labor certification because a U.S. worker with minimum qualifications might be found. Since Dr. Xx will serve the nation to a substantially greater degree than anyone with minimum qualifications will, his non-participation in his current and future work would deprive the nation of his exceptional and crucial contribution to the national interest. The loss of this significant contribution would be contrary to the interests of the United States. Therefore, requiring a labor certification would adversely affect the national interest.

In summation, Dr. Xx is an exceptionally capable researcher who seeks employment in an area of substantial intrinsic merit. His work is proposed to benefit the nation as a whole. His rare, yet vital, skills and background along with his impressive record of achievement and his unique knowledge relevant to his current and future work indicates that he will serve to the national interest to a substantially greater degree than another individual with minimum qualifications. As a labor certification may deprive us of his unique and exceptional future contributions, such a requirement would adversely affect the national interest. The conclusion of these facts is that Dr. Xx should be granted a National Interest Waiver.

We respectfully request that you consider this petition and the evidence submitted herewith, and upon consideration, that you approve Dr. Xx Xx's petition and request for a National Interest Waiver.

Very sincerely yours,

XXXXX

## INDEX TO EXHIBITS

**Reference Letters:**

Exhibit 1: Letter of recommendation from Dr. A of Mechanical Engineering at the University of XX;

Exhibit 2: Letter of recommendation from Dr. W, Associate Professor of Mechanical Engineering at XX University, Director of XX Laboratory;

Exhibit 3: Letter of recommendation from Dr. XX, Senior Director of Research and Advanced Engineering, XX Inc;

Exhibit 4: Letter of recommendation from Dr. B, Assistant Professor of Civil Engineering at National University of S, Singapore;

Exhibit 5: Letter of recommendation from Dr. H, Professor of Mechanical Engineering at University of T of China, Dean of School of Mechanical at T, Director of HTS Lab, USA at XXX;

Exhibit 6: Letter of recommendation from Dr. N, Professor of Mechanical Engineering at The University of T, Director of VV Lab, The University of T;

**General Qualifications:**

Exhibit 7: Dr. Xx Xx's Curriculum Vitae;

Exhibit 8: Documentation of Dr. Xx Xx's academic degrees;

**Membership:**

**Exhibit 9: Documentation of Dr. Xx Xx's full membership in Sigma Xi, The Scientific Research Society;**

**Service as Judge of Others' Work:**

Exhibit 10: Documentation of Dr. Xx Xx's service as peer-reviewer for Journal of Optimization Theory and Applications (JOTA);

Exhibit 11: Documentation of Dr. Xx Xx's service as peer-reviewer for the Structural and Multidisciplinary Optimization (SMO, journal);

Exhibit 12: Documentation of Dr. Xx Xx's service as peer-reviewer for the International Journal of Reliability and Safety (IJRS);

Exhibit 13: Documentation of Dr. Xx Xx's service as peer-reviewer for 2008 Design Engineering Technical Conference (IDETC2008);

Exhibit 14: Documentation of Dr. Xx Xx's service as peer-reviewer for 2007 Design Engineering Technical Conference (IDETC2007);

**Publications and Presentations:**

Exhibit 15: Peer-reviewed journal article in the *whatever*, DOI # (web published, will appear soon) co-authored by Xx Xx (first author);

Exhibit 16: Peer-reviewed journal article in *whatever*, co-authored by Xx Xx (third author);

Exhibit 17: Peer-reviewed journal article in *whatever* Vol. #, pp. 876-882, #, co-authored by Xx Xx (third author);

Exhibit 18: Peer-reviewed journal article in *whatever*, Vol. #, pp. 876-882, #,, co-authored by Xx Xx (first author);

Exhibit 19: Peer-reviewed journal article in *whatever*, Vol. #, pp. 876-882, #, co-authored by Xx Xx (first author);

Exhibit 20: Peer-reviewed journal article in *whatever*, Vol. #, pp. 876-882, #, co-authored by Xx Xx (second author);

Exhibit 21: Peer-reviewed journal article in *whatever*, Vol. #, pp. 876-882, #, co-authored by Xx Xx (third author);

Exhibit 22: Peer-reviewed journal article in *whatever*, Vol. #, pp. 876-882, #, (third author);

Exhibit 23: Peer-reviewed journal article in *whatever*, Vol. #, pp. 876-882, #,, (first author);

Exhibit 24: Peer-reviewed journal article in *whatever*, Vol. #, pp. 876-882, #,,, co-authored by Xx Xx (first author);

Exhibit 25: Documentation of 15 conference papers co-authored by Xx Xx;

Exhibit 26: Documentation of 8 presentations co-authored by Xx Xx;

**Other Evidence**

Exhibit 27: Documentation of 5 citations of Xx Xx's first authored paper in Whatever Vol. 14, pp. 175–193, 2001;

Exhibit 28: Documentation of 4 citations of Xx Xx's third authored paper in the Whatever, Vol. 29, pp. 134-148, 2005;

Exhibit 29: Documentation of 2 citations of Xx Xx's third authored paper in Whatever, Vol. 43, No. 4, pp. 874-884, 2005;

Exhibit 30: Documentation of a citation of Xx Xx's first authored paper in Whatever, Vol. 128, No. 4, pp. 928-935, 2006;

Exhibit 31: Documentation of 2 citations of Xx Xx's first authored paper in Whatever, Vol. 44, No. 11, pp. 2682-2690, 2006;

Exhibit 32: Documentation of 8 citations of Xx Xx's second authored conference paper in Whatever, Vol. 44, No. 11, pp. 2682-2690, 2006;

Exhibit 33: Documentation of 1 citation of Xx Xx's third authored conference paper in Whatever, Vol. 43, No. 4, 874-884, 2005;

Exhibit 34: Message from Mr. XX XX at the University of TT of China seeking Dr. Xx's guidance on a research issue;

Exhibit 35: Message from Mr. GG of the Institute for Advanced Studies in Basic Sciences (IASBS) seeking Dr. Xx's guidance on a research issue.

***B. Sample 2:***

Department of Homeland Security

Bureau of Citizenship & Immigration Services

RE: EB-2 Petition for Permanent Residency with request for a National Interest Waiver.

**Petitioner/Beneficiary: Dr. Crazydog, Ph.D.**

**Classification Sought: 203(b)(2)**

**Type of Petition: I-140**

Dear Immigration Officer:

This is respectfully submitted in support of Dr. Crazydog, Ph.D.'s petition for classification as a qualified immigrant under National Interests Waiver. The evidence submitted herewith will specifically demonstrate that Dr Dog qualifies for a National Interest Waiver under the standards set by In re DDDD State Dept. of Transportation EAC 96 063 51031, (AAU, Aug. 7, 1998).

Specifically the evidence submitted will prove:

a. that Dr Dog seeks employment in an area of substantial intrinsic merit;

b. that the proposed benefit of Dr Dog's current work is national in scope; and

c. that the national interest would be adversely affected if a labor certification were required.

## I. DR DOG'S BACKGROUND AND ACHIEVEMENTS

The following is an overview of Dr. Crazydog's unique and exceptional background and his outstanding contributions to his field. This overview will serve as part of the basis for how Dr Dog's research is in a field of substantial intrinsic merit, and how the proposed benefit of his work is national in scope. It will also serve as part of the basis for why the national interest would be adversely affected if a labor certification were required.

Dr Dog has strong expertise in the nationally crucial field of DDDD Kiling bird. Dr Dog is an advanced degree professional in this field by virtue of his Master's degree in Watering from Shandong University, a top 10 university in China, his Ph.D. degree in Etating from Institute of Kiling bird, China Academy of Sciences, a top institute in the field of kiling bird in China. Please note that Mr. Dog will soon complete his second Ph.D. degree in Xxxxxx from the State University of DDDD at DDDD. (See Exhibits 7, 8)

Dr Dog has contributed significantly to his field of study. As evidence of the recognition Dr Dog's work has received from the research community, leading researchers in his field and scientists at research universities throughout the world have submitted letters of support testifying that Dr Dog is among the elite researchers in his specialized field. (See Exhibits 1-6) **Please note** that included are letters from scientists who have not worked with Dr Dog and do not know Dr Dog personally but rather through his publications or presentations at selling conferences. (See Exhibit 2) For instance, renowned expert Dr. KkkkDog, of the University of KkkkDog at Urbana KkkkDog describes in his evaluation, "*Dr Dog's achievement is truly significant and he has had a substantial influence on other researchers in the field."* (See Exhibit 1) Similarly Dr. Kityk I. V. of University of KkkkDog, Poland highly remarked "*Dr Dog has achieved far beyond his peers in xxxxtechnology research and his findings have a significant impact in the area."* (See Exhibit 6). Prof Wang of University of DDDD also commented that " *He is well grounded, intelligent, insightful, and dedicated, and has a proven record of productivity in high quality research.*" (Exhibit 5)

As evidence of his research success, Dr Dog's work has resulted in the publication of 27 peer-reviewed selling articles published in prestigious journals, as well as multiple presentations at major selling conferences. (See Exhibits 11-41). Several highly distinguished recommenders have attested to Dr Dog's outstanding performance in his research. For instance, Dr. KkkkDog of DDDD University concluded that "*It is an unusual accomplishment for a scientist of his age and level of experience to have such a large number of publications, including such prestigious journals as MItBBS, the Journal of Etating, and the American Physical Society*." (See Exhibit 5) As evidence of the influence of his work, Dr Dog's research has been widely cited by researchers around the world. (See Exhibits 42-46; See also Exhibit 47). For example, one of Dr Dog's publications for which he played a critical role (See Exhibit 1) was cited by researchers from xx countries for at least xx times. (See Exhibits 45). Dr Dog's is also a member of the MItBBS and the Dog associate, both internationally known and respected selling organizations. (See Exhibits 9-10) All of these prove that Dr Dog has established himself as an outstanding researcher in his field.

Concerning the national impact of Dr Dog's continued research, the attached letters point out that Dr Dog will not only serve the national interest to a substantially greater degree than would a researcher having the same minimum qualifications, but would also make a greater impact than other highly qualified, experienced, and skilled researchers in his field. (See Exhibits 1-6)

Even in earlier stages of his career, Dr Dog experienced significant success in making major selling contributions. Dr Dog played a critical role in several research projects as described below. (Exhibit 1) One of Dr Dog's major contributions and achievements when he was a postdoctoral researcher at University of KkkkDog at KkkkDog was that he and his colleagues developed the tools needed for ccccccccccccccccccccccc, these DDDDs offer the possibility of faster energy release, more complete combustion and greater control over performance. Based on Dr Dog's studies, supported by the KkkkDog Office (award number xxx), the xxxxxxx (awards xxxxxxxxx and xxxxxxxxxxxxx) and the xxxxxxxxxxxxx (xxxx), a seven-step ablation mechanism was put forth. His work is a significant step in developing a fundamental understanding of the factors that affect the performance of each step. Furthermore, through the investigation of the xxx, he developed a method to measure the sxxxx. Without a doubt, his contributions to national security are important and provide a theoretical basis for developing

potential xxx, which can greatly increase the efficiency of xx.

Dr Dog's more recent achievement in the synthesis and application of *******, a low toxic and effective xxx for bioimaging or photodynamic therapy, by using a more convenient, economic and non time-consucrazydog mmmmmmm method. The big benefit of his method is that xxxx. His discovery has implications in the practical application of xxx. Another of Dr Dog's achievements in * DDDDs is the research of xxx which can be widely used for ultra-sensitive xxx. It is anticipated that ** exhibit some unique properties, including novel optical behaviors which can be extremely beneficial to the national interests of US in biomedical research, public health, environment protection and energy development.

Dr Dog's current research at the *** University of DDDD at DDDD is of selling significance in DDDDs Kiling bird, and has important implications for the U.S national interest. As an important application of DDDDs, the BioBIoBio xxxx-BioBIoBio possess inspiring perspective. They might lead to watering waffingers and watering communications based on cyber chatting solid-state BioBIoBio, thus changing the perspective of health health technology in the 21$^{st}$ century. Dr Dog's main research goals now and in the near future are incorpoate doginging in BioBIoBio heterostructures. His objectives are to fulfill the miniaturization of BioBIoBio cyber chatting BioBIoBio which is a nascent multibillion-dollar xxxx. Such payingcyber chatting BioBIoBio may lead to watering payingpayings of less than 100 xxxxripss ($10^{-7}$ripss) which are the basis of watering waffingers and other watering health health machines. Such an achievement will bring a revolution in the health health xxxx. **********.

During the course of his career development, Dr Dog has mastered multi-disciplinary methodology in both selling and kiling bird with many diverse technological skills and selling approaches. Dr Dog possesses an excellent theoretical background in kiling bird, selling and watering BBSs and rigorous experimental techniques. He has employed his remarkable expertise to make outstanding contributions as described, in part, above.

It is therefore well established that Dr Dog is an outstanding researcher who has produced highly significant contributions that have had a strong impact on his field.

## II. DR DOG QUALIFIES FOR A NATIONAL INTEREST WAIVER

### A. EMPLOYMENT IN AN AREA OF SUBSTANTIAL INTRINSIC MERIT

Dr Dog seeks employment in the field of DDDD Kiling bird research. This field is one of substantial intrinsic merit for its role in generating selling advances in the fields of Xxxxtechnology. Xxxxtechnology has received attention for its promising applications in watering BBSs science, cyber chattings and medicine. Areas producing the greatest revenue for xxxx* chattings reportedly are cheating-buying polishing, incorpoate recording payings, Dogscreens, automotive catalyst supports, biolabeling, electroconductive coatings and optical fibers. As noted above, Dr Dog's current work has contributed significantly to developing novel DDDDs with improved incorpoate qualities. Incorpoate BioBIoBio DDDDs play a vital role in health health xxxx. This avenue of research may lead to a new class of multifunctional cyber chattings that combine logic, storage and communications on a single paying. It provides a

feasible path for developing watering xxxxwaffingers and other watering health health machines. Dr Dog's contributions to DDDD field have had significant selling impact and are helping to maintain the nation's technological leadership in this crucial area. Dr Dog's research also has potential for large economic impact, which can benefit the national economy. The need for advances in this field is therefore of paramount importance and research leading to this is most definitely in the National Interest. Such research is clearly of substantial intrinsic merit.

## B. PROPOSED BENEFIT IS NATIONAL IN SCOPE

As noted above, Dr Dog seeks employment in the field of DDDD Kiling bird research. This field of research is important due to crucial role DDDDs will play in the development of next generation Xxxx-technology. As an important application of DDDDs, the BioBIoBio xxxx-BioBIoBio possess inspiring perspective. They might lead to watering waffingers and watering communication based on cyber chatting solid-state BioBIoBio, thus changing the perspective of health health technology in the 21st century. Dr Dog's main research goals now and in the near future are incorpoate doginging in BioBIoBio heterostructures. His objectives are to fulfill the miniaturization of BioBIoBio cyber chatting BioBIoBio which is a nascent multibillion-dollar xxxx. Such payingcyber chatting BioBIoBio may lead to watering payingpayings of less than 100 xxxxripss ($10^{-7}$ripss) which are the basis of watering waffingers and other watering health health machines. Such an achievement will bring a revolution in the health health xxxx. It is therefore certainly in our nation's interest to accelerate such research efforts. In summary, his further research work in the field of incorpoate doginging and dogings will contribute to a better understanding of watering waffinging and health health xxxx and thus will provide many benefits to the United States. As noted in the attached exhibits, the results of his research will have numerous widespread benefits for our nation's health health xxxx and as a result, our society at large. These benefits will impact all parts of the nation. Moreover, as is detailed above and more particularly elucidated below, Dr Dog has the proven abilities and past accomplishments to suggest that these benefits will be realized if he were to continue to live and work in the United States. In addition, the attached letters submitted by leading researchers in this field have all noted that Dr Dog's research skills are significantly superior to those commonly seen in the vast majority of similarly educated and trained researchers. Therefore, Dr Dog's employment is proposed to benefit the United States on a national scope.

## C. NATIONAL INTEREST WOULD BE ADVERSELY AFFECTED IF A LABOR CERTIFICATION WERE REQUIRED

1. Dr Dog's specific prior achievements justify the projected future benefits. Dr Dog's innovative and novel contributions (See Section I above) prove his ability to make significant, unprecedented and vital contributions to the national interest. He has a remarkable history of exceptional results in the field of Xxxxxx research. Dr Dog has repeatedly made significant contributions that are substantially benefiting the United States. A good sign of the substantial influence of his work is the many citations of his publications and requests for papers, both being on an international scale. (Exhibit 41-47) In addition, his specific contributions are above what can be expected from others with similar formal qualifications. Dr Dog's consistent discoveries and breakthroughs suggest that he is destined to continue making substantial contributions in his

field. Leaders in this field have the following to say about Dr Dog and the prospects of Dr Dog's future research:

- *"Dr Dog's past achievements are far beyond his peers and have had a significant influence in the area of structural kiling bird."* (Exhibit 1)

- *"His accomplishments to date demonstrate his capacity to achieve significant results in the synthesis and application field of incorpoate BioBIoBio."* (Exhibit 5)

- *"Dr Dog has achieved far beyond his peers in xxxtechnology research and his findings have had a significant impact in the area.* (Exhibit 6)

In addition, he has backed up his research with a truly impressive record of publication. All of these achievements prove that Dr Dog is destined to make great contributions to his field in the future. Dr Dog's past achievements allow for confidence in obtaining more contributions that would be lacking in anyone who does not have his kind of record. Dr Dog's past achievements prove that he is especially qualified to make significant strides that are likely greater than those of his peers. Moreover, no labor certification could take into account this impressive record of success.

2. Dr Dog possesses unique and innovative skills, knowledge and background that serve the national interest. Dr Dog has tremendous and unique skills, knowledge and background (See Section I above) for his current and future work. He has impressive skills spanning both theory and practice. Dr Dog has exceptional research expertise in the interdisciplinary study, such as Etating, watering, xxxxxx and biokiling bird. In addition to his more technical expertise, Dr Dog also exhibits special, intangible qualities like his intellect, diligent work ethic, and his capacity to work well with others. (Exhibit 1, 5 & 6) As noted by Prof. Kityk, "*"[Dr Dog's] unique background, talents, diligence, and commitment have combined to provide him with a very strong boost in frontier research of incorpoate BioBIoBio DDDDs.*" (Exhibit 6) All of Dr Dog's special qualities, skills, abilities and knowledge combined with his extensive background in him unique field make Dr Dog ideally suited to his kind of research. All of these factors are highly beneficial to the overall work and distinguish Dr Dog from his peers. Moreover, these unique qualities of his cannot be articulated on a labor certification.

3. Dr Dog will serve the national interest to a significantly greater degree than others with minimum qualifications. Dr Dog's outstanding accomplishments and extraordinary abilities (above) prove his capacity to perform at a level above that of others with similar formal qualifications. Moreover, his consistent discoveries and breakthroughs suggest that he is destined to continue making substantial contributions in his field of research at a level higher than the majority of his peers with similar technical qualifications. Prof Wang of University of DDDD affirmed that "*I have no doubt the Dr Dog will continue to contribute significantly to the national interest of the United States, at a level that is much greater than most of his peers."* (Exhibit 5) Similarly, Dr. Crazydog Sooo of University of Florida is confident that Dr Dog *"will contribute to the field of BioBIoBio and xxxx-technology to a much greater degree than his peers."* (Exhibit 3) In addition, Dr Jiejie KkkkDog stated in Exhibit 5 that *" I have no doubt the Dr Dog will continue to contribute significantly to the national interest of the United States, at a level that is much greater than most of his peers."* (Exhibit 5)

Thus, his achievements show that Dr Dog is more capable than others with similar technical qualifications because his abilities extend beyond the expectations that would ordinarily be made from such qualifications. With strong testimonials from internationally renowned researchers in his field, it is proposed that Dr Dog will not only serve the national interest to a substantially greater degree than would an available U.S. worker having the same minimum qualifications, but would also make a greater impact than other highly qualified, experienced, and skilled researchers in his field.

Moreover, Dr Dog's level of expertise is required for meaningful progress in his area of research. The work for which he will be engaged is highly difficult and presents significant challenges. The important breakthroughs stated above would have been impossible without Dr Dog's unique capabilities. Now his extraordinary abilities are crucial to the success of his ongoing research. Without him this research and relevant work in which he will be engaged in the future would suffer a severe setback, which would delay the development of important advances in this field. All of this shows that any replacement would likely contribute to this research to a significantly lesser degree. Therefore, Dr Dog will serve the national interest to a substantially greater degree than would an available U.S. worker having the same minimum qualifications.

4. Need for Dr Dog's continued participation in his work. As stated above, Dr Dog's work is dedicated to advances in DDDD kiling bird, a matter of critical national importance. Researchers that are highly skilled in this important area are crucial to the future U.S. national interest. As such the very best and brightest researchers should be employed in these tasks. Individuals with merely the technical qualifications for such work are not acceptable substitutes for those with demonstrated accomplishments and special, unquantifiable abilities. Furthermore, Dr Dog should be granted a National Interest Waiver because it will be extremely difficult to find another researcher who can match his contributions to this nationally important research. Please note that the need for Dr Dog's continued participation is not the result of a labor shortage of U.S. researchers, but rather because his remarkable proven capacity to produce great results is unique. Leading researchers in the field have the following to say concerning Dr Dog and the potential loss of Dr Dog's contribution to DDDD kiling bird research:

- *"Replacing Dr Dog with a minimum qualified researcher will no doubt devastate the research projects that Dr Dog has undertaken. Someone with the same educational background and experience could not contribute as much as Dr Dog."* (Exhibit 6)
- *"According to my professional assessment, it is impossible to replace Dr Dog with a US researcher of only minimal qualifications without serious damage to current research projects."* (Exhibit 1)
- *"We would lose an expert in the field of watering waffinging research and our research in this area would be adversely affected if Dr Dog were unable to continue to participate."* ( Exhibit 4)

As Dr Dog's capacities in this field are so great, especially compared with his peers, his absence would seriously and detrimentally affect the efforts for which he is and will be striving. Therefore, the numerous significant benefits of such continued research activities would be significantly jeopardized without his presence in the United States, which would be contrary to

the U.S. national interest.

5. Consequences of requiring a labor certification. As much of the proposed benefits from Dr Dog's work are dependent on his proven record of achievement and his unique and innovative set of skills, knowledge and background, more than mere minimum qualifications are required for the success of his proposed endeavors. Because a labor certification process is a standardized one that only relates to minimum requirements, such a process will not take into account these crucial factors. In other words, many of the essential qualities that Dr Dog has, which are so important to serving the national interest, will not be articulated in a labor certification process. Moreover, failure to consider these factors could result in a denial of a labor certification, because a U.S. worker with minimum qualifications might be found. Since Dr Dog will serve the nation to a substantially greater degree than anyone with minimum qualifications, his non-participation in his current and future work would deprive the nation of his exceptional and crucial contribution to the national interest. The loss of this significant contribution would be contrary to the interests of the United States. Therefore, requiring a labor certification would adversely affect the national interest.

In summation, Dr Dog is an exceptionably able researcher who seeks employment in the field of DDDD Kiling bird research, an area of substantial intrinsic merit. His work is proposed to benefit the nation as a whole. His rare yet vital skills and background along with his impressive record of achievement and his unique knowledge relevant to his current and future work indicate that he will serve the national interest to a substantially greater degree than another with minimum qualifications. As the requirement of a labor certification may deprive us of his unique and exceptional future contributions, such a requirement would adversely affect the national interest. The conclusion of all of these facts is that Dr Dog should be granted a national interest waiver.

We respectfully request that you consider this petition and the evidence submitted herewith, and upon consideration, that you approve Dr. Crazydog's petition and request for a National Interest Waiver.

Sincerely yours,

XXXXX

Attorney at Law

## INDEX OF EXHIBITS

**1. Letters of Recommendation**



**2. General Qualification**



**3. Professional Memberships**



**4. Peer-Reviewed Journal Papers**

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Exhibit 22:

Exhibit 23: ***Crazydog***,

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**5. Conference Proceedings**

Exhibit 39: ***Crazydog,*** xxx, xxx, xxx. "4. 2009 XXXX Spring Meeting, San Francisco, CA. April 2009. (**peer reviewed**)

Exhibit 40: xxx, ***Crazydog***, xxx. "x. 2009 XXXX Spring Meeting, San Francisco, CA. April 2009. (**peer reviewed**)

Exhibit 41: xxx, ***Crazydog***, xxx "x 2009 XXXX Fall Meeting, Boston, MA. x. (**peer reviewed**)

**6. Journal Citation Summary**

Exhibit 42: ISI citation summary evidencing that Dr Dog's co-authored article "xxx" in *xxxx* has been cited **xx times** by other researchers from **xx countries** since 200x.

Exhibit 43: ISI citation summary evidencing that Dr Dog's co-authored article "xxx" in *xxxx* has been cited **xx times** by other researchers since 200x.

Exhibit 44: ISI citation summary evidencing Dr Dog's co-authored article "xxx" in *xxxx* has been cited **xx times** by other researchers since 200x.

Exhibit 45: ISI Journal ranking health health evidencing that most of Dr Dog's articles were published in the top-tier selling journal in the category of xxxxxx.

**7. Requests for Dr Dog's papers**

Exhibit 46: An email from Dr. xxx at **xxx Co. Ltd** in **Japan**, who met Dr Dog at the 2010 XXXX Meeting in San Fransico and requested copy of Dr Dog's paper published in the *xxx* in 200x.

**8. General Documentation**

Exhibit 47: Health health of DDDDs and XxxxTechnology from the Federal government organization: National Xxxxtechnology Initiative (**NNI**)

Exhibit 48: Documentation evidencing Dr Dog's non-immigration status, including Passport, Visa, I-20 and I-94 Card

### *C. Sample 3*

September 5, 20XX

U.S. Department of Justice
Immigration and Naturalization Service
[your service center name, such as NSC]
P.O. Box xxxxx
[service center address, such as Lincoln, NE 68501-7140. You can look up these mailing addresses from INS website]

RE: I-140 Petition of Mr. Jacob Kumar

**RE: I-140 Immigration Petition for Alien Workers – A member of the professions holding an advanced degree or an alien of exceptional ability – National Interest Waiver.**

Dear Sir or Madam:

This is to file an I-140 – Immigration Petition for Alien Workers on my own behalf under the category: A member of the professions holding an advanced degree or an alien of exceptional ability – National Interest Waiver. (Sec. 203 (b) (2)). Enclosed are the form I-140, a check in the amount of $135.00, two copies of form ETA-750B, and many supporting documents. Your kind help to my case is greatly appreciated.

**Summary**

I have been a key investigator in the Web security Corporation's research team since its inception. The Web security Corporation is a non-profit Corporation, which exists to educate the public, in part by conducting research into communication technologies, and services that may pose a threat to personal Web security. It is regarded as one of the top Web security advocacy groups in the U.S. Since its inception, the Web security Corporation has done pioneering research in on-line and off-line Web security issues, which were reported widely in national media, including CNN, NSNBC, Fox News, Arizona post, The New York Times, among many others.

During my research tenure at the Web security Corporation, I've conducted a list of very important research projects, which have resulted in national media coverage, and have produced broad national influence.

For example, my research on web [some device], add-ons that extend the abilities of Web [some device] such as Microsoft Internet Explorer, resulted in significant discoveries. I discovered that all of the "free" add-ons actually monitor the user's any click stream and profile information, and send them back to their "headquarters" – each company's special servers that garner every piece of user's private information and store them into their huge database. My discoveries were widely reported in the media, including USA TODAY, Arizona Post, and some on-line media

such as qlinks.net, slashdot.com, etc. An abridged version of the full report appeared in the [a top comuter journal] which is regarded as the leading computer science journal in the world, with 800,000 professional subscribers.

My research on web [some technology], [some definition] designed to monitor who is reading the Web page or Email message, resulted in a web [some technology] tool named [some technology], which is free and enables users to detect if a page contains a web [some technology]. ZDNet, PCWorld, among more than a dozen high profile media outlets, reported the release of the product. Up to now, the product has been freely downloaded for over 1 million times, with users from all over the world! In addition, the number of new monthly downloads still remains as high as 4000~5000.

I did further research on the usage of web [some technology] by U.S. commercial institutions. I designed a program that does the whole job – data collection, analyzing – all seamlessly. I started with two lists of web sites chosen for inclusion in the U.S. Federal Trade Commission's 2000 Web security study. The popular category consisted of [some number] web sites designated as the most popular websites in January 2000; the random list consisted of [some number] consumer oriented web sites. For each site, I designed my program to automatically analyze [some number] URLs, from top to bottom down. Under the strictest definition, I found that [some number] % of popular web sites contain web [some technology] and [some number] % of random web sites contain web [some devices]. This significant finding may be used by federal legislation agency to design laws that govern the data collection practice in the future.

My research on [some device] -- a popular handheld device similar in appearance to a computer [device]– discovered that the software assigns a unique ID number to each user which is sent to its headquarter servers along with a code number each time the code is scanned. The scary consequence is that this ID number could be associated with personal information and demographic information that the user supplies during product registration, therefore enabling the company to track the user's reading habits, purchasing habits, potentially over his entire lifetime. Because of my important discovery, the Web security Corporation released an advisory on [some device] on [some date] and it immediately captured broad media attention. Internetweek, Zdnet, Techweb and Membrane, among other major on-line media, reported these important findings.

I also enhanced a popular Web security-enhancing product-- the Internet Proxy. The software can be run on PC or by ISP or company. It blocks requests for URLs (typically banner ads) that match its block file. It also deletes unauthorized cookies and other unwanted identifying header information that is exchanged between web servers and [some device]s. I improved its functionalities and designed a neat graphical user interface for it. The new software is available under the GPL license.

I was a key member in the research team to investigate the Web security invasion potential of [another device], a popular device that allows viewers to easily record favorite TV programs, or types of programs, for later viewing. I was responsible for initial data decryption, decrypting Point-to-Point-Protocol packets, thus to reveal the true data being transmitted from user's [another device] to the "headquarter". As a result, I found that during an automatic daily phone call, the device gets a new copy of the most recent TV schedule from computers at the headquarters. However, during the same phone call, the device also transmits information to

headquarters. At least two different types of information are transmitted: a diagnostic log file and a viewing information file. This finding sends a wake-up call to millions of [the device] users, and forced the company's senior official to respond to consumer's concerns directly. The final report, in the form of Web security advisory, was reported on [some place], Web security.com, among many other online media.

I am also a key researcher in the wireless research lab at the Department of Computer Science, some University. I have tackled many important research problems encountered in wireless network area, 3G wireless networks, Web security and security of wireless network, and wireless [some technology] network.

I discovered that a big improvement in lifetime and energy consumption could be gained by combining power-aware routing with transmission power control. The main contribution of this research work is to demonstrate that multiple power levels, when used along with power-aware routing protocols, minimize total required energy to transmit a given amount of traffic and increase the lifetime of wireless networks. The algorithm is simulated via simulator, [some name], which was developed using Java programming language. The result shows that significant increase in lifetime can be achieved using my algorithm. The result of my research was submitted to [a conference] 2002, a top conference in U.S., for publication.

One recent research I completed was to design efficient algorithms for [some thing else], such as airlines, fighter jets. Armed a Garmin GPS receiver, and a MD700 Palm Pilot device, I designed a convenient data collection interface using [some software] IDE. As the result of my work, the research group members are able to place the Palm Pilot device and GPS receiver while driving vehicles on the serpentine [some place] roads, and record positional data automatically. I further designed a client-server program, which enables the automatic sending of the data via wireless transmitters. My research paved the road of this key NSF funded research project. I am on the way to design efficient algorithm that may help our military's navigation system.

To summarize, I have done pioneering research in the field of Internet Web security. As a principal investigator at the Web security Corporation, I've conducted essential research works, which resulted in world media coverage, and I've developed free Web security-enhancing software tools that reach over 1 million users throughout the United States. My research works are of intrinsic national interest value. I've advanced the U.S. national interest significantly by educating consumers and businesses, ensuring the healthy growth of electronic economy, improving working conditions of average American workers, and improving U.S. national security.

**Why Internet Web security, which has been my research focus, is an area of substantial intrinsic merit?**

Web security is a fundamental human right, which underpins human dignity and other key values such as freedom of association and freedom of speech, and has become one of the most important human rights issues of the modern age. Web security protection is widely understood as the right of individuals to control the collection, use and dissemination of their personal information that is held by others. This central principle has been adopted in U.S. law, Web security laws outside of the United States and many international agreements.

Web security issues are very important because, as [a guru author], author of "[a popular book]", explains: "Web security protects us from being [more quotes…]".

The benefits of the Internet are clear, but so too are the risks. The Internet enables unprecedented free exchange of information, ideas, electronic commerce, etc. However, the dark side of the Internet revolution is the unprecedented access corporations now have to our private information. Financial data, Social Security numbers, home addresses, all can be collected when we go online and sold to third parties without our knowledge.

Researches have shown that concerns about Web security are one of the top reasons that people don't shop online. While it can be exceedingly difficult to determine the effectiveness of traditional advertising methods, web advertisements, by contrast, have invented ways to meter, examine, and analyze every bit of information they can collect about customers, including some of the most sensitive data such as their sexual preferences, disease history, personal hobbies and private data about his family, relatives, etc. Because of this omnipresent surveillance, many consumers fear that they will compromise their Web security if they go online, thus decide to stay away from any online commercial activities at all. (Sam Kelvins, the executive director of the non-profit Web security Corporation. Document #4).

Poll after poll has found that Americans care deeply about how data is collected about them online (Document #13, #14). Both former and current President of the United States have stressed the need for online Web security, and acknowledged its vital importance to the healthy growth of online economy (Document #15, #16).

Based on the above points, it is convincing to see that Internet Web security is an area of substantial intrinsic merit.

**Why my research has improved U.S. online economy, and has improved education programs for U.S. consumers?**

It is clear that electronic commerce -- the conduct of business over the Internet and the use of other electronic means -- will be a major factor that drives our economy over the next decade and beyond. The Internet has the potential to become the country's most active trade vehicle, creating scores of high-paying jobs and revolutionizing the way companies do business with each other and with their customers. It is estimated that

e-commerce can soon be a US$300 billion business.

However, the lack of online Web security and the increasing distrust between businesses and consumers hinders the further development of online economy. These became manifest in numerous recent consumer polls[1][1], where respondents reported being concerned about threats to their Web security when using the Internet; being concerned about divulging personal information online; and being concerned about tracked online. According to recent poll conducted by HarrisInteractive, most consumers still do not trust companies to handle their personal information properly. Eighty-three percent say they would stop doing business with a company entirely if they heard or read that the company misused customer information. (Document #14).

Web users are not only concerned but already counteract. They reported leaving Web sites that required registration information; having entered false registration information; and having refrained from shopping online due to Web security concerns, or having bought less. Internet

users who are concerned about Web security are thereby not naïve isolationists, but have very pragmatic demands.

I have conducted fundamental research works into communication technologies and services that may pose a threat to online Web security. I've exposed hidden traps in many popular high-tech products, such as web [some device], [some device] tool, etc. Some of the proposals I made have been adopted into the "online personal Web security act" which has been recently passed in Congress (Document #17).

Sam Kelvin, the executive director of the Web security Corporation, remarks, "Mr. Kumar has played an important role in exposing many of the severe Web security invasions imposed by many widely deployed products. For example, his research works in web [some device], [some device], and web [some technology] have generated national attention to the Web security invasive features of those "free" devices. When millions of consumers are educated about the inherent risks and procedures they can take to guard their Web security, it improves overall U.S. electronic commerce." (Document #4).

Rick Simon, the top security and Web security expert in U.S. remarks that "By conducting a groundbreaking research into the Web security and security issues in e-commerce, Mr. Jacob Kumar has helped to build trust between millions of consumers and business operators, thus helping to strengthen our online economy." (Document #3).

Seth Liput, Chairman of the Computer Science department at the [some university], remarks, "A recent healthy trend is that companies are considering consumer Web security rights more seriously… It is our national interest to develop a healthy, robust electronic commerce system, and Mr. Kumar has undoubtedly contributed to that, by educating both business and consumers, and by helping to install trust in the process." (Document #5).

Besides, all of the independent expert attest that my research has improved U.S. online economy by conducting groundbreaking research into this crucial area, by educating consumers and businesses alike, and by establishing the much needed trust and confidence among Web security-concerned consumers in the United States. For example, Kristen Weaver, Chair of [a prestigious computer organization] and a professor at [a state university], attests that "Mr. Kumar's research has resulted in visible impact to improve the current undesired situation. Through his research findings, consumers are better informed about the Web risks and the avenues they can take to protect themselves. In addition, companies are more sensitive about their Web security practices." (Document #9).

Jim Rice, a professor at Harvard University law school and the author of famous "[book title]", points out that "by calling attention to the most intrusive forms of data gathering, Mr. Kumar has performed a crucial public service." (Document #8).

Based on the above points, it is convincing to see that my research has improved U.S. online economy, and has improved education programs for U.S. consumers.

**Why my research in wireless networks has improved U.S. national defense?**

As a key researcher in the wireless research lab at the Department of Computer Science, [any university], I have tackled many important research problems encountered in wireless network area, 3G wireless network, Web security and security of wireless network, and wireless [some technology] network.

One of the main technical challenges in building a good wireless network, whether ad hoc or [some technology] network is the efficient use of battery power. While the battery technology has improved over the years, its progress pales in comparison to that of computer technologies such as processor or memory. The difficulties arising in wireless networks due to the lack of power infrastructure can be surmounted only by using a multipronged approach.

I discovered that a further improvement in lifetime and energy consumption can be gained by combining power-aware routing with transmits power control. In my research, I have demonstrated that multiple power levels, when used along with power-aware routing protocols, minimize total required energy to transmit a given amount of traffic and increase the lifetime of wireless networks. As a result, the lifetime of any wireless [some technology] network can be prolonged as much as 80% (Document #29).

Distributed wireless [some technology] systems will provide new information systems for both military battlefield situational awareness and national security. For the military, DoD, and national security, networked [some technology]s are a technology opportunity for a broad spectrum of applications and generating new capabilities for reconnaissance, for surveillance, and for tactical applications. My algorithm has immediate applications in the military and environmental protection systems.

Seth Liput, Chairman of the Computer Science department at the [any university], remarks, “By applying Mr. Kumar’s algorithm, the lifetime of those [some technology]s can be prolonged for as much as 80%, thus greatly improve the efficiency of battle field operations. The same technique can also be applied in wireless [some technology] systems in medical arena, to save power consumption of [some technology] systems and prolong lifetime, thus helping patients to suffer less pain and to get better treatment.” (Document #5).

Ralph Tylor, associate professor of Computer Science at the [any university], remarks, “I believe that the algorithms and techniques developed by Mr. Kumar are of high value to the wireless community.” And “Mr. Kumar’s work in routing algorithms designed for the wireless [some technology] networks can be applied effectively in those areas described above. For example, his algorithm Multiple-level Multipath Power control algorithm is well suited for battlefield scenarios where [some devices] need to be scattered via air drop, onto hostile terrains, to help our soldiers battle against elusive enemy fighters. Therefore, I believe Mr. Kumar’s work to be of vital importance in advancing the state-of-the-art of our defense capabilities.” (Document #6).

Professor Edward Cherrington, an independent expert from [some university], attests that “Mr. Kumar’s algorithm can be applied to a wide range of applications, including environmental [some technology] system, medical system, and military [some technology] system. I believe that if this algorithm is commercialized in the future, it will create a tremendous impact to our society, military, and national defense.” (Document #10).

Based on the above points, it is convincing to conclude that my current thesis research in

wireless networks has improved U.S. national defense.

**Why the benefit of my research is national in scope?**

I have done novel research works in some of the most important areas of Internet Web security, and many of my research results are reported in national media, including USA Today, ZDNet, Internet Week, Techweb, etc. the free web [some technology] tool for which I was a principal developer, has been downloaded for over [some number] times, with users from all over the world! In addition, the number of new monthly downloads still remains as high as 4000~5000. My research in web [some technology]s have been reported in over 14 countries, in 18 languages including major online media such as PC World, Cnet, etc. (Document #18~#26). Some of my research results are published in a top computer science journal that boasts subscription of 800,000 (Document #30, #32).

Sam Kelvin, the executive director of the Web security Corporation, enumerated my research projects done at the Web security Corporation in detail in his recommendation letter. He remarks "Because of Mr. Kumar's important discovery, the Web security Corporation released an advisory on [some device] on [some date] and it immediately captured broad media attention. Internetweek, Zdnet, Techweb and Membrane, among other major on-line media, reported these important findings." And "Mr. Kumar's discovery, together with other team members' findings, were widely reported in the media, including USA TODAY, Arizona Post, and some on-line media such as qlinks.net, slashdot.com, etc." (Document #4)

Jack Williams, an independent evaluator and an associate professor of Computer Science at [a foreigh] University, Seoul, Korea, remarks, "Mr. Kumar's outstanding research work has created major impact within and beyond U.S. … I need to point out that not only U.S. national media, such as USA TODAY, reported his findings, Korean media took note of his discoveries as well. For example, a major online media somename.co.kr reported the release of a free web [some technology] tool for which Mr. Kumar was a principal inventor. Another major Korean online media, somename.ac.kr, also reported Mr. Kumar's findings. Therefore, it is fair to claim that Mr. Kumar's research has caught attention beyond the United States of America" (Document #12).

Based on the above points, it is convincing to see that the benefit of my research is indeed national in scope.

**Why my research has already produced positive national impact, and is well recognized in both academia and industry?**

Internet sites appear to be collecting less personal information from consumers and doing a slightly better job explaining how Web sites use such sensitive data, according to a survey released on [some date] by The Progress and Freedom Corporation, a Washington think tank.[2]
[2] Professor Seth Liput, the Chairman of the Computer Science department at some University, points out that "Mr. Kumar has undoubtedly contributed to that trend" (Document #5), and professor Kristen Weaver, an independent expert and Chair of [a prestigious computing organization], also points out that "I am convinced that this is true partly because of Mr. Kumar's efforts" (Document #9).

The fact that my paper "[title…]" (Document #30) appeared in [a top computer journal], and another recent paper "[title…]" (Document #32) has been accepted for publication by [another top comuter journal] demonstrates that my research has very high scientific value, given that [journal name] is one of the most prestigious and most widely read computer science journals in

the world.

International renowned security experts [some gurus] cited a whole chapter from my research result in their new edition of [a popular book]. (O'REILLY 2001) (Document #21).

Besides the attentions from academia, my research has generated very heated discussions among numerous concerned professional from industry. There have been animated discussions in many online computer groups such as Comp.security, Alt.computer.security, Microsoft.public.fr.ie6, Comp.os.ms-windows, Alt.Web security.spyware, Microsot.public.access. (Document #26, #27).

Seth Liput, the Chairman of the Computer Science department at [some university], points out "It is fair to say that Mr. Kumar is among one of the very first handful of people in the world to conduct active research in this crucial area, and has achieved very broad positive impact." (Document #4).

All the independent evaluators, as well as experts who I've worked with, concur that my research is original, and has received a broad recognition. (Document #4~#13)

Based on the above information, it is reasonable to claim that my research work has already produced positive national impact, and is well recognized in both academia and industry.

**Why my research ability is exceptional?**

I am experienced in many aspects of computer science. My detailed skill sets include: Oracle, PL/SQL, Java, C, C++, EDI, MFC, Perl, Python, TCP/IP network programming, JavaScript, WebObjects, Database (ODMG-93, POET4.0, FoxPro), LAN. Palm Pilot programming, Mobile computing, Access, Excel, Visual Basic, HTML, Active Server Pages and SQL Server, Mobile IP, Palm OS, Tcl and Tk, Windows CE, 3G wireless systems, wireless [some technology] systems, Ad hoc networks, Bluetooth networks, 802.11 wireless systems.

My broad skill set enables me to conduct cutting-edge researches in Internet Web security and wireless networks. As Rick Simon, the top security and Web security expert in U.S. points out "Due to his exceptional knowledge in network security and encryption/decryption techniques, Mr. Kumar was able to crack the encrypted information and make substantial discoveries." (Document #3).

My thesis advisor, professor Seth Liput characterizes my research as "he has achieved noteworthy accomplishment that far exceeds that of an average new Ph.D. in terms of influence he creates in our society." (Document #5)

Edward Cherrington, an independent evaluator and a full professor from [a public university], acknowledges, "Mr. Kumar is one of the pioneering researchers in the Internet Web security area." He further says, "As a researcher in the computing/communication field for over fifteen years, I am thrilled to see young researchers like Mr. Kumar doing fundamental research, and achieving such a significant impact." (Document #10).

Another independent evaluator, Dr. John Long, a senior research scientist from Nokia, remarks "He is a rare individual who masters advanced knowledge in several different yet important areas: Network security, on-line Web security, ad hoc networks, [some technology] networks,

wireless network, multimedia technologies, etc. He is the only one I know in his stage of career who has almost no restriction and limitation on his research filed, and his future contributions to society." (Document #11)

Because of my exceptional research works, I was elected to join Sigma Xi, the prestigious scientific research association in America. In her congratulation letter, professor [name], the President, Sigma Xi at [some] chapter, says "The full membership is conferred upon selectively to only those who have demonstrated noteworthy achievements in research. Mr. Jacob Kumar is granted the full membership because of his excellent researches conducted in the Internet Web security areas." (Document #35).

Based on the broad national and online media coverage on my research, the fact that I have published [a few] high-quality research papers, and perhaps the most importantly, the broad positive influence my research has created in society, it is reasonable to conclude that my research ability is exceptional.

**What advanced degrees and work experience do I have?**

I received my M.S. degree in Computer Science at [some time]. I have continued to work on my Ph.D. afterwards. (Document #39).

Currently, I am a Ph.D. candidate in Computer Science at [a fairly good University]. I passed all the Ph.D. qualifying exams at once in [month, year]. As Milissa Peterson, assistant to the Chair of Computer Science department says, "it is a notable achievement, given that the passing rate is only 50%." She further projects that "he will graduate by [some date] with a Ph.D. in Computer Science." (Document #38).

I've worked in the online Web security field for over two years, and have produced significant results, impacting our society very positively. My other work experience includes: working as a research associate for the [any company] for half a year, working as a database consultant for the department of human services, State of Arizona for three months, and working as project developer at Lucent Technologies for three months. It is worth to point out that my work at [any company] has resulted in a [particular] product which has been deployed by department of transportations in various states, including California, Kentucky, Virginia, Arizona, etc. (Document: Resume).

**Why the labor certification should be waived?**

There are several reasons that I request the labor certification be waived in my case. The number one reason is that my F-1 Visa will expire by early next year. The only way that I can continue my scientific research is to find a private employer whom may or may not continue to sponsor a H-1 Visa application. My current F-1 Visa status prevents me from working in many government agencies where the need for Web security talents are the most urgent (Document #44).

Sam Kelvin, the executive director of the Web security Corporation, remarks on this issue “In Mr. Kumar’s situation, a shortage of qualified U.S. workers is not a reason or an argument for waiving labor certification. The reason Mr. Kumar is seeking a national interest waiver is based on his research projects which are of great importance in the national interest of the United States and the role he is playing in those projects.” (Document #4)

Rick Simon, the top security and Web security expert in U.S. remarks on this issue “Mr. Jacob Kumar’s past experience in Web security as well as his great potential will certainly benefit United States, in the unprecedented war against terrorisms of all kind. The call is urgent, and I believe we cannot wait any longer to include this US-educated, very intelligent, and rare talent from serving the urgent national interest of our country. A lengthy labor certification process hinders his research activities and prevents him from serving in many government agencies such as National Infrastructure Protection Center (NIPC), the Critical Infrastructure Assurance Office (CIAO), and Information Sharing and Analysis Centers (ISACs) which need information security talents most.” (Document #3)

Ralph Tylor, associate professor of Computer Science at the [a fairly good University], remarks on this issue “Original scientific research is the impetus behind the growth of our economy. For many years, the United States has welcomed intelligent researchers from other countries to this land. Their talent and ability brings prosperity to our country. The national interest waiver is a means to serve this purpose. I truly believe that Mr. Kumar’s petition is very well qualified for this category.” (Document #6)

Many independent evaluators believe the national benefit my research has produced outweighs the national interest merit of a regular labor certification. For example, Andy Liberman, the director of International Student & Scholar Services at the [my University], remarks on this issue “Jacob’s research has already yielded tremendous fruits that on the basis of his accomplishments alone is meriting of consideration for a grant of National Interest Waiver.” Kristen Weaver, an independent evaluator and Chair of [a prestigious computing organization], remarks on this issue “An independent expert, I attest that Mr. Kumar’s research results are very noteworthy and have had a positive national impact. The national benefit his research has produced outweighs the national interest merit of a regular labor certification.”

Based on the above reasoning, I believe the waiver of labor certification will allow me to continue my research in the United States, and will motivate me to attain new heights, thus contribute more towards our society in my research career.

**Why my past record of achievements justifies projections of future benefit to the national interest?**

My past research work in online Web security have already produced very positive and broad results, including national media coverage, animated discussion and attention from both academia and industry, and over [some number][3][3] product downloads in the case of web [some technology] tool. Two of my research papers were published in [a top computer journal], one of the most prestigious computer science journals in the world. Because of my excellent past record of achievements, I was elected into Sigma Xi as a full member, and I was nominated for membership to the Mathematical Association of America. (Document #35, #36).

Because of my exceptional academic performance and research accomplishments, I have won many fellowship and assistantship awards. Last year, I was the only candidate nominated by my department for [some sort of] Scholarship award (Document #37).

Sam Kelvin, the executive director of the Web security Corporation, believed that I "will play a leading role in the Web security/security research area", (Document #4) and Ralph Tylor, associate professor in Computer Science at the [a fairly good University], says that "Based on his past track record of success, I believe Mr. Kumar will continue to do novel research that will benefit U.S. in national scope, whether it be in the Web security area, or the new, more vibrant wireless network area. I am very impressed with his past achievements and am confident that he will continue to make profound contributions to the scientific community and society at large." (Document #6).

All the independent evaluators believed that I will benefit the national interest of the Untied States more substantially. Kristen Weaver, an independent expert and Chair of ACM's committee on Women in Computing, points out "Based on his previous record, I can confidently predict that Mr. Kumar will continue to achieve success in Internet Web security and security areas. In addition, I expect his research in mobile computing and networking to be invaluable to the future of these new types of computer networks. He is an invaluable asset to our country". (Document #9).

Jim Rice, an independent evaluator and the author of "[a popular book]", which the New York Times called "the definitive text to … in the digital age", remarks, "It's my impression that Mr. Kumar's research has benefited U.S. national interest... In short, based on my experience with research at the Web security Corporation, I think Mr. Kumar's permanent residence in the United States would advance our national interest. " (Document #8).

Jack Williams, an independent evaluator and an associate professor of Computer Science at [a foreign] University, Seoul, Korea, remarks on my future research "He has established himself as a leading researcher in this very important field, and I firmly believe he will conduct influential researches to benefit U.S. to a greater degree in the future" (Document #12).

Therefore, based on my impressive past record of accomplishment, it is reasonable to predict that my future research will continue to benefit the national interest in a substantial way.

**Why I value my personal integrity more important than anything else does?**

Nothing is more important than an admirable character. That is the lesson my mother taught to me when I was very young. She has never finished primary school, but she raised [a few] children who all finished graduate school, with two having Ph.D.s and one having M.D. I regard character as the cornor stone of success--things like integrity, humility, fidelity, temperance, courage, justice, patience, industry, simplicity and modesty. I believe people can only experience true success and enduring happiness as they learn and integrate these principles into their basic character.

Professor Seth Liput, the Chairman of the Computer Science department at the [a fairly good University], remarks, "Mr. Kumar is industrious and is always cordial and cooperative; moreover, he has shown himself to be law abiding and conscientious of his social responsibilities. He has been active in several service-oriented organizations. He is the volunteer web master for [some organization] at our university, served as a judge for the [some] science fair, and volunteers for well-known US-India center where he served a s a translator and other tasks" (Document #5).

Ralph Tylor, my co-advisor and an associate professor of Computer Science at the [a fairly good University], remarks, “Perhaps the most important, Mr. Kumar is a man of the highest integrity. His conduct on many occasions has established him as an exemplary citizen of the university. In addition, his demeanor is unfailingly pleasant and cheerful, always willing to lend a hand to other people in need. This is one of the finest young men I know. I firmly believe he will be a model citizen of our country and contribute his knowledge and passion to the good of our country” (Document #6).

As a Christian, I feel that I am obligated to pay back to this great country in which I received my superb graduate education. I love America and I want to serve her and make her a better place for every citizen.

**Conclusion**

I have done leading research in online Web security, which are very important to U.S. online economy and millions of Web security-concerned consumers. My research has helped to improve the commercial and educational viability of the Internet and therefore the U.S. economy. My research in wireless networks helps to strengthen U.S. national defense. My research has been widely recognized in both academia and industry, and its benefit has been national in scope. The national benefit my research has produced outweighs the national interest merit of a regular labor certification. The granting of NIW in my case will not only allow me to continue my original scientific research and avoid the problem of losing status due to Visa expiration, but also allow me to serve many government agencies where the need for my talent is most dire.

The appendix contains the indexes of all the supporting documents pertaining to this application.

I appreciate your time and attention spending in evaluating this case, and I respectfully request the approval of my petition.

Yours truly,

Jacob Kumar

Ph.D. candidate in Computer Science
[a fairly good University]
City, State, Zip code
Phone : 888-888-8888(office)
Email : jKumar@university.edu

**Appendix**

The following documents will document my qualification for NIW petition:

Documents in Support of my I-140 Petition for NIW

Form and Fee

Application fee of $135.

Form I-140.

Two copies of form ETA-750B.

Supporting Documents.

1. Summary of recommendation letters.

2. My Resume.

Recommendation letters from people whom I have worked with ("inner circle").

3. Recommendation letter from Rick Simon, an internationally renowned security and Web security expert.

4. Recommendation letter from Sam Kelvin, the executive director of the Web security Corporation.

5. Recommendation letter from Seth Liput, professor and Chairman of the Computer Science department at [a fairly good University].

6. Recommendation letter from Ralph Tylor, associate professor of Computer Science at [a fairly good University].

7. Recommendation letter from Christopher Johnson, director of International Student & Scholar Services at [a fairly good University].

Recommendation letters from independent experts ("outer circle").

8. Independent recommendation letter from Jim Rice, Professor at Harvard University law school and the legal affairs editor of [a good journal].

9. Independent recommendation letter from Kristen Weaver, associate professor at the department Computer Science at [a state university] and chair of [a prestigious computer organization].

10. Independent recommendation letter from Edward Cherrington, full Professor in the Department of Electrical and Computer Engineering at [a State University].

11. Independent recommendation letter from Dr. John Long, a senior research scientist at Nokia, Finland.

12. Independent recommendation letter from professor Jack Williams, an accomplished professor in Computer Science at [a foreign University], Seoul, Korea.

Document establishing that research in Internet Web security is important.

13. A comprehensive study on Public Opinion on Web security from Electronic Web security Information Center. The study finds strong support among Americans for Web security rights in law to protect their personal information from government and commercial entities.

14. First Major Post-9/11 Web security Survey conducted by HarrisInteractiv finds that consumers demanding companies do more to protect Web security; public wants company Web security policies to be independently verified, etc.

15. Whitehouse press release on former President Clinton challenges the private sector to improve Web security protection on the Internet.

16. Report that President Bush is concerned about Web security issues.

17. On [some date], the Senate Commerce Committee voted 15-8 in favor of the Online Personal Web security Act. The bill provides important protections for Internet users. The measure now goes to the full Senate for consideration. Some of the proposals in this bill were adopted from my papers.

## Positive national and international impact of my research

18. USA TODAY's report on my web [some device] research project.

19. Sample analysis results produced by using [some technology] tool.

20. Evidence that the web [some technology] tool, for which I was a principal developer, has been reported in over 14 languages in the world.

21. International renowned security experts [two gurus] cited a whole chapter from my web [some technology] research result in their new edition of [a popular book]. (O'REILLY 2001)

22. The Web security Digest's report about my research findings on [some device] Web security Advisory.

23. CNET's report on my research findings on Web [some technology]. Title: Web security group shines light on Web [some technology]

24. My research in the form of "Web security Watch" from the Web security Corporation titled "New Proposal: …"

25. My research in the form of "Web security Watch" from the Web security Corporation "[title…]"

26. Evidence that my research work on web [some technology] tool generated very wide attention and animated discussions among many online users across U.S.

27. Evidence that my research work on web [some technology] tool generated heated discussions among computer professional at Slashdot.com, the "Nerds network".

28. Evidence that many users across U.S. respond favorably to my research.

## Publications

29. Copy of my paper "[title…]", in which I invented a novel algorithm that can be deployed to prolong the lifetime of wireless

[some technology] networks to as much as 80%.

30. Copy of my paper “[title…]”, which has been accepted by [journal name], the top Computer Science journal.
31. Copy of my paper “[title…]”, 100 pages comprehensive report.
32. Copy of my paper “[title…]” which appeared in the February volume of [journal name], the top Computer Science journal.
33. Copy of my paper “[title…]” which appeared in [a conference], August, 2000.
34. Copy of my paper "[title…]" which examines the web [some technology] usage by contemporary websites, and proposed a list of remedies which are of great value to lawmakers and businesses in U.S.

**Membership and Professional Association**

35. Proof of full membership status in Sigma Xi, the prestigious national scientific research association.

36. Proof of membership to the Mathematical Association of America.

**Scholarship and Awards**

37. Copy of the proof for the following Scholarship and awards:

- Graduate Teaching Assistantship for academic year 1997~1999.
- Graduate Research Assistantship for academic year 2000~2001.
- Arizona Graduate Fellowship Award.
- Social Science Corporation Scholarship award.

**Advanced Degrees**

38. Letter from assistant to Chair of my Computer Science department attesting that I have passed all the Ph.D. qualifying exams in [some date]. She projects that I will graduate by the [some date] with a Ph.D. in Computer Science.

39. Notarized copy of my M.S. degree certificate from the [a fairly good University].

40. Notarized translation of my diploma for Bachelor of Science and proof of graduation, and copy of the original diplomas.

41. My official student transcript from the [a fairly good University] (GPA 3.8/4.0).

**Supplemental Documents**

42. Notarized copy of passport, passport renewal, social security number card, driver’s license, Student ID, Visa, and I-94.

43. Notarized copy of passport, passport renewal, social security number card, driver’s license, Visa, I-94, and marriage certificate for my wife.

44. Letter from Andy Liberman, the director of International Student & Scholar Services at the [a fairly good University], attesting that I have maintained legal student status during my Ph.D. study.

# Assemble to send out

You want your prepared materials to be nicely bundled and can easily be found by the immigration officer. A great looking application material would significantly affect people's mood. Here is some tools you need:

(1)

**Post-it Tabs, 2-Inch Angled Solid, Assorted Primary Colors, 6-Tabs/Color, 4-Colors, 24-Tabs/Pack**
https://www.amazon.com/gp/product/B006PR5KSY/ref=as_li_ss_tl?&ie=UTF8&linkCode=ll1&tag=jrymx-20&linkId=ebcfee619dcd2366f765f391fb465528

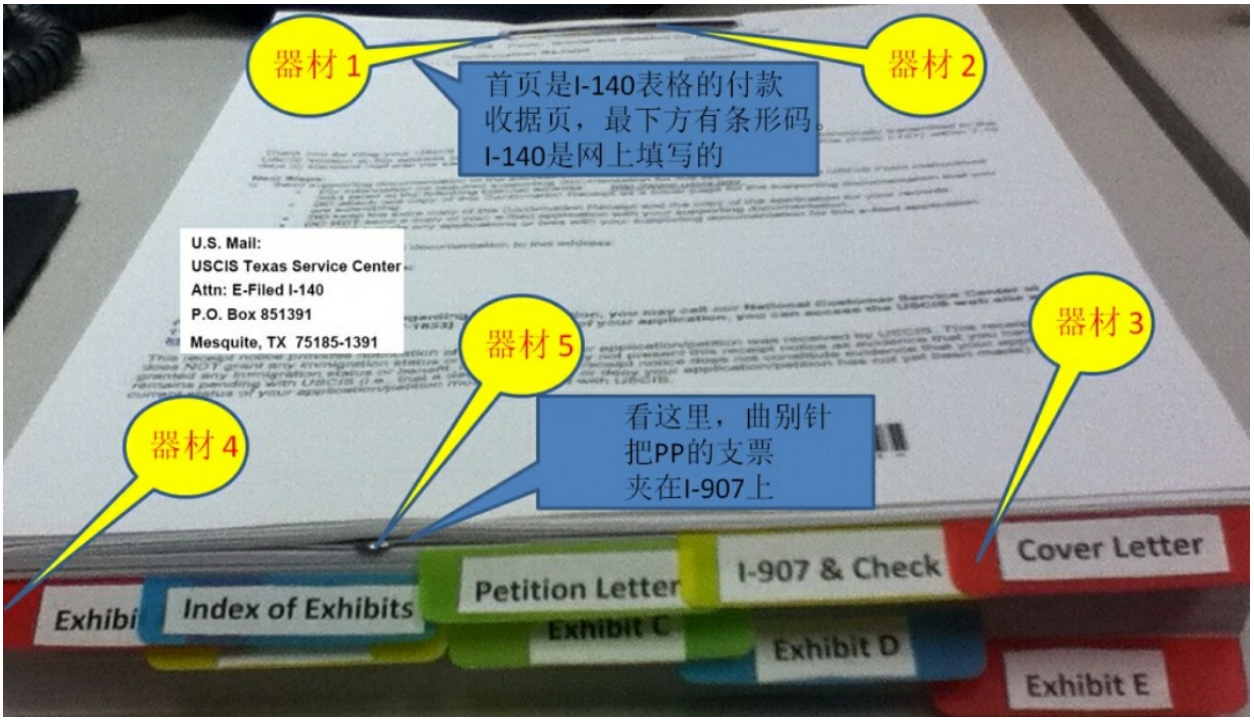
(2)

**Officemate Prong Paper Fasteners, 3.5 Inch Capacity, 2.75 Inch Base, Box of 50 Complete Sets (99850)**
https://www.amazon.com/gp/product/B00006I9WS/ref=as_li_ss_tl?&ie=UTF8&linkCode=ll1&tag=jrymx-20&linkId=4156e5b375b32dc2b162624816753866

(3)

**Swingline 2 Hole Punch, Comfort Handle Two Hole Puncher, 28 Sheet Punch Capacity, 50% Easier, Black (74050)**
**https://www.amazon.com/gp/product/B000J0B9N8/ref=as_li_ss_tl?ie=UTF8&linkCode=ll1&tag=jrymx-20&linkId=5c15bba914b7fa7e8721006b72c6af17**

After you assembled the material, it should look like this:



# Cover letter for I485:

If your I 140 is approved, then congratulations! You can start to prepare the I 485 now. Here is several cover letters samples for I 485. The rest will not be hard for you.

Main Cover Letter (I485)

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January xx, 2011

US Department of Homeland Security

United States Citizenship and Immigration Service

USCIS Nebraska Service Center

P.O. Box 87485 Lincoln, NE 68501-7485

RE: Applications for Register Permanent Resident or Adjust Status (I-485) and Employment Authorization (I-765) – Form I-140 Pending with Receipt Number SRC0000000.

Dear Sir/Madam:

Please find the applications for Register Permanent Resident or Adjust Status (Form I-485) and Employment Authorization (Form I-765) for Dr. Xx XX and application for Register Permanent Resident or Adjust Status (Form I-485) for his wife Xx XX. If you have any questions or need additional information concerning the above, please do not hesitate to contact us. Thank you in advance for your kind attention and cooperation in this matter.

Very truly yours,

xxxxxxxx

Cover Letter for 副申请人 (I485)

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January xx, 2011

US Department of Homeland Security

United States Citizenship and Immigration Service

USCIS Nebraska Service Center

P.O. Box 87485 Lincoln, NE 68501-7485

RE: I-485 Application of xx XX – Spouse Xx XX's Form I-140 Pending with Receipt Number SRC0000000

To Whom It May Concern:

Enclosed please find my Form I-485, Application to Register Permanent Resident or Adjust Status, and supporting documents. My eligibility is based on spouse Xx XX's pending I-140 application with receipt number SRC0000000.

Enclosed include:

- Check: Payment in the amount of $1010 for Form I-485 and G-325A
- Form I-485
- Form G-325A
- Photocopy of I-140 receipt
- Supporting Documentation
    - Two photographs
    - Photocopy of passport from China
    - Photocopy of U.S visa stamp
    - Photocopy of All Form I-94, front and back
    - Photocopy of all Form I-20
    - Photocopy of notarized marriage certificate
    - Photocopy of notarized birth certificate
    - Photocopy of notarized no criminal record certificate in China
    - Employment Letter
    - Three months pay checks
    - Medical examination report from USCIS approved civil surgeon

If you have any questions or need additional information concerning the above, please feel free to contact me. Thank you in advance for your kind attention and cooperation in this matter.

XXX

Cover Letter for 主申请人 I-765

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January XX, 2011

US Department of Homeland Security

United States Citizenship and Immigration Service

USCIS Nebraska Service Center

P.O. Box 87485 Lincoln, NE 68501-7485

RE: Applications for Employment Authorization (I-765) – Form I-140 Pending with Receipt Number SRC0000000

To Whom It May Concern:

Enclosed please find my Form I-765, Application to Employment Authorization, and supporting documents.

Enclosed include:

- I-765 Application for Employment Authorization
- Photocopies of all I-94, front and back
- 2 photographs

Thank you in advance for your kind attention and cooperation in this matter.

Very truly yours,

XX

Cover Letter for 主申请人 I-485

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January XX, 2011

US Department of Homeland Security

United States Citizenship and Immigration Service

USCIS Nebraska Service Center

P.O. Box 87485 Lincoln, NE 68501-7485

RE: I-485 Application of xx XX – Form I-140 Pending with Receipt Number SRC0000000

To Whom It May Concern:

Enclosed please find my Form I-485, Application to Register Permanent Resident or Adjust Status, and supporting documents. My eligibility is based on pending I-140 application with receipt number SRC0000000.

Enclosed include:

- Check: Payment in the amount of $1010 for Form I-485 and G-325A
- Form I-485
- Form G-325A
- Photocopy of I-140 receipt
- Supporting Documentation
    - Two photographs
    - Photocopy of passport from China
    - Photocopy of U.S visa stamp
    - Photocopy of All Form I-94, front and back
    - Photocopy of EAD and all Form I-20
    - Photocopy of notarized marriage certificate
    - Photocopy of notarized birth certificate
    - Photocopy of notarized no criminal record certificate in China
    - Employment Letter
    - Three months pay checks
    - Medical examination report from USCIS approved civil surgeon

If you have any questions or need additional information concerning the above, please feel free

to contact me. Thank you in advance for your kind attention and cooperation in this matter.

XXX

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[1]

[2]

[3]